



2017/18-2020/21
Delivery Program
and
2017/18
Operational Plan





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2017/18-2020/21 Delivery Program and 2017/18 Operational Plan

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More information:

91 Adelaide St

PO Box 62

BLAYNEY NSW 2799

Phone 02 6368 2104

<http://www.blayney.nsw.gov.au>

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MESSAGE FROM THE MAYOR AND GENERAL MANAGER

On behalf of Blayney Shire Council, we are pleased to present the Delivery Program 2017/18-2020/21 and Operational Plan 2017/18.

In 2011 the Community came together and developed Community Strategic Plan - Blayney Shire 2025: All the pieces together. This established the community's vision that has guided the direction of Blayney Shire until 2025. Council looks forward to the successful realisation of the goals within the Community Strategic Plan.

This **Delivery Program 2017/18 – 2020/21** deals with the actions and tasks where Council has a role to play and identifies what we plan to do over the coming year to help achieve the community's vision for Blayney Shire. The plan shows the varied actions Council undertakes and how we will measure progress. It also identifies the responsibility for completing the work.

The work undertaken in the first four-year Delivery Program that was adopted by Council in June 2013, coincides with the Local Government election cycle and Council will be reporting to the community on the progress achieved at the end of this Council term.

The **Operational Plan 2017/18** details the annual income and expenditure of Council for the upcoming financial year.

In 2017/18 Council will be engaging with the community to review and prepare a new **Community Strategic Plan - 2030** and the next 4 year **Delivery Program**. Individual Town and Village Community Plans adopted in 2016 will provide the baseline contributing to Blayney Shire's values, objectives and aspirations. Council will be engaging with Town and Village Associations, sporting and volunteer groups to undertake this review of our vision for Blayney Shire for the next 10 years ahead. In line with the Integrated Planning and Reporting framework Council will be updating and completing new Resourcing Strategy documents; a 10 year **Asset Management Plan**, 4 year **Workforce Management Plan** and the 10 year **Long Term Financial Plan**.



Scott Ferguson
Mayor



Rebecca Ryan
General Manager

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COUNCILLORS

Blayney Shire Council is composed of 7 elected Councillors. All Councillors are elected for a fixed 4 year term of office. Due to the merger proposal in 2016, the term of the current Council has been extended by 1 year with Council elections gazetted to be held on Saturday 9 September 2017.

The Mayor and Deputy Mayor are elected by the Councillors at the first meeting of the new Council. Recent amendments to the Local Government Act (1993) have increased the term of office for a Mayor elected by Councillors to 2 years.



Cr Scott Ferguson ,
Mayor



Cr Allan Ewin
Deputy Mayor



Cr Geoff Braddon
OAM



Cr David Kingham



Cr Shane Oates



Cr Kevin Radburn



Cr David Somerville

BLAYNEY SHIRE COUNCIL 2025:

COMMUNITY STRATEGIC PLAN

What The Community Determined....

Our Preferred Future

What we want Blayney Shire to be in 2025....

Our Shire of welcoming communities

The many communities of the Shire's town, villages and settlements are supportive and welcoming to those who live here and also those who visit.

Beautiful and productive landscapes

The landscape in which we live is both beautiful and productive.

Rural and mining heritage

Our heritage of rural living amidst agricultural and mining production has taught us much about the nature of these activities and how they can exist in harmony.

Showing the world how agriculture, mining and industry can work together for the greatest good

We are eager to share these lessons and learnings with other communities around the world.

A place to live your dreams

In Blayney Shire there is both space and time to make and live your dreams!

Values

These are the values that will guide our future choices and the way we work together as a community.

With a generosity of spirit we will:

Be inclusive and united

Act honestly and respect each other

Have a "can do" attitude

Think outside the square and back ourselves

Executive Services

The General Managers' office is responsible for all aspects in relation to the management and leadership of the organisation. The General Manager must efficiently and effectively manage the organisation and without undue delay implement the decisions of the Council. In particular, the General Manager is responsible for ensuring that Council meets all legislated compliance and reporting requirements including the Integrated Planning and Reporting framework.

Executive Services supports the elected body of Councillors who represent the diverse interests of the town and villages, rural and business communities of the shire. Budgets are allocated to ensure Councillors are able to undertake their civic duties effectively.

Human Resources

Council's Human Resources (HR) division coordinates and administers all aspects of the Council's human resources including;

- Human Resource Strategy
- Workforce Planning
- Recruitment
- Employee Training and Development
- Performance Management
- Compliance with statutory requirements (e.g. Working with Children Check)
- Leadership Development
- Equality & Diversity Management
- Work-Life Balance
- Industrial and Employee Relations
- Workers Compensation & Injury Management
- Work, Health & Safety & Welfare
- Employee Assistance Program

HR is an internal service provider with a strong focus on ensuring that Council has the people and performance capabilities necessary to fulfil its corporate objectives.

The goal of HR is to provide quality and timely information and support services in all aspects of Council's HR function.

Council's annual training budget is developed by HR, in consultation with relevant departmental directors and managers to ensure that Councillors and staff are suitably trained and where relevant, qualified to proactively deliver the full range of services that Council provides to its community and other stakeholders.

Risk

The Risk Officer coordinates the development, review and implementation of Council's Risk Management Strategy and Processes. This includes leading and encouraging a culture of risk awareness across all aspects of Council's operations. A part of Council's Risk Management is the development, implementation and review of Work Health and Safety programmes, policies and procedures to ensure continuous improvement and compliance with WHS Legislation.

The risk budget includes funding by rebates from Council's insurers, Statewide Mutual (insurance including liability, indemnity, property and fleet) and Statecover Mutual (workers compensation insurance).

Council is a member of Statewide Mutual and participates in their risk management programme. Council receives a participation incentive bonus and rebates based on claims experience. This funding enables Council to implement Risk Management initiatives to reduce Council's exposure to risk. In 2016 the inspection, material testing and development of Council's Asbestos Register was funded as part of this programme. Council's forecast annual Insurance Premium of \$374,407 is offset by an incentive bonus improvement rebate of \$19,706.

The StateCover WHS Financial Incentive is provided to Council to fund improvements in WHS performance particularly in areas identified by the StateCover Self-Audit completed each July. This year Council is focusing on the health of the workforce by providing flu immunisations, ergonomic assessments and first aid training. The forecast annual premium of \$111,690 is offset by a budgeted rebate of \$19,758.

Administration & Customer Services

Council's Administration and Customer Services Branch is responsible for the provision of support to departmental staff within Council. It is also responsible for ensuring that the organisation meets statutory reporting requirements and the delivery of efficient and effective customer services to both Council and the community.

These services include the provision of:

- First point of contact customer and enquiry services including prompt and accurate cashier services encompassing receipt of payments for rates, debtors and development applications.
- Secretarial support, incorporating minute taking, preparation of correspondence and draft reports;
- Document control including scanning, registration and allocation of all correspondence to responsible staff.

Finance

Council's Finance section is responsible for the management of all financial aspects of Council's business. This includes daily functions such as accounts payable, accounts receivable, rating, general ledger administration, cash management, investment management, and tax compliance (GST and FBT). In addition, there are a number of major projects such as the preparation of Council's Budget, Financial Statements, Quarterly Budget Review Statements and other Integrated Planning and Reporting requirements.

Finance is a support function, and although it does not directly provide services to the public, an effective and well-functioning Finance function is essential in ensuring that the provision of services by Council is cost effective, efficient, and financially sustainable in the long term. Finance is also responsible for aspects of financial governance and is the principal contact for both internal and external audit.

Information Technology

Council's Information Technology (IT) team aims to provide a professional service that supports staff and Councillor needs to deliver the IT Strategic Plan with an Operational budget of \$211,560. This includes telephone, software/licencing, hardware, mobile devices and internet services. Third party IT consultants are engaged to deliver various projects including infrastructure upgrades, external websites, telephone and GIS services. Council offices, being the Administration Building, Works Depot, Sewage Treatment Plant and CentrePoint Sport & Leisure are interconnected with high speed microwave links. This allows core infrastructure to be centrally located at the Administration Office enabling more efficient communication and reducing the cost of infrastructure required due to less duplication across multiple sites.

A planned Capital budget for 2017/18 of \$160,000 includes the upgrade to the internal server network infrastructure. This enables Council to keep pace with current technology to allow staff to achieve maximum productivity.

A new telephone system proposed for 2017/18 will bring CentrePoint Sport and Leisure and Council's Sewerage Treatment Plant online to a unified communications solution. An added feature of this upgrade is the implementation of redundant backups so in the event of a failure at Council's Administration office, a backup phone system will then take over from a remote location meaning the community will not lose its ability to contact Council.

IPads will be issued to the newly elected Council in September 2017, along with a comprehensive training program. This will enable the efficient and cost effective

electronic delivery of Business Papers and other correspondence to facilitate Council's objective of being a paperless office.

Council has an annual IT Disaster Recovery regime in place where our redundant infrastructure is tested with key staff at our Works Depot testing core systems in the event of an extended outage at Council's Administration building. The above projects will be funded by Council and implemented by Council's IT staff in conjunction with external consultants.

Development Coordinator Program

With the completion of individual Town and Village Community Plans, each Town and Village has a project list of community, tourism, heritage, cultural, public infrastructure, economic growth and environmental based projects. Council provides funding of \$20,000 for the engagement of a part time Development Coordinator and \$5,000 for reimbursement of Association incorporation expenses, Public Liability Insurance and administration costs. The Development Coordinator budget of \$80,000 is allocated as follows;

The Four Villages Association	\$25,000
Carmanhurst Villages Association	\$25,000
Blayney Town Association	\$25,000
Millthorpe Village Association	\$5,000

The objective of this program is to build the capacity of leaders and volunteer organisations in our small villages and provide access to support for attracting grants, coordinating events and building community resilience.

Community Development & Tourism Projects

The Community Development and Tourism Projects resource co-ordinates activities across the region and develops proactive strategies to build tourism in the region. The role has the responsibility of working with local residents, businesses, tourism operators, volunteers, Council committees and community groups to develop a program of activities to promote the region, increase visitation and drive economic growth. Taking a leadership role and sharing expertise, building relationships and capacity of local business and operators to further develop the area.

The main objective is to increase awareness of the Blayney Shire offering to attract people to visit the area, consider relocating or doing business locally. Key programs include; managing Council's advertising, marketing and communications plan including developing information channels.

Programs include social media (Facebook, Twitter), Council and tourism website, Council Connect e-newsletters, media relations, marketing material such as posters,

flyers, brochures, tourism videos, Visitor Guides, maps, banners, street banners, tourism billboards, community notice boards, tourism infrastructure, TASAC signage, promotions, events, workshops.

Collaborative partnerships and membership opportunities to broaden promotional reach drive the visitor economy and achieve economies of scale by working with industry groups, neighbouring Councils, government departments, Central West Business HQ (formerly known as Central West BEC), Arts OutWest and Destination NSW. Council is a member of regional tourism groups including Central NSW Tourism and the new Orange Region Tourism Organisation.

Council also supports the Blayney Shire with community development activities, event management, financial assistance and promotions of key civic events including Australia Day celebrations, NAIDOC Week, National Reconciliation Week, Youth Week, ANZAC Day celebrations, Winter Wonderland festivities, Blayney Hay Bale Art Challenge, Christmas lights decorations, Garage Sale Trail, business workshops and forums.

Council will redevelop the Blayney & Villages Visitor Guide this year and provide the opportunity for local businesses and tourism operators to advertise in the publication. These guides are published also online and will be distributed in hard copy throughout the region and locally at Visitor Information Centres.

Blayney Shire Council has a total tourism promotions annual budget of \$125,763 (excluding staff wages and on costs).

Blayney Shire Visitor Information Centre

Blayney Shire Council works with a team of volunteers from the Blayney Arts & Crafts Council to oversee and manage community and visitor information services at 'The Cottage' at 97 Adelaide Street, Blayney for a cost of \$33,675. Council supports volunteers with training, marketing material, information sheets, flyers, souvenirs, insurance costs and general support to help promote Blayney and its historic villages. Council supports the volunteer activities of the Level 3 Accredited Visitor Information Centre (VIC) and maintains the building and grounds at the Cottage. The net Operational budget of the Visitor Information Centre is \$10,675.

Blayney Library

Council maintains the Blayney Library, located at 48 Adelaide Street, Blayney through its partnership with the Central West Libraries service.

The Library services of which \$165,780 is budgeted, have grown to provide more than just books to borrow with modern libraries becoming a vital community asset where all ages can research information, access the internet and obtain social interaction.

Blayney Library carries a range of:

- Fiction books for adults and children
- Non-fiction books for adults and children
- Audio books and Magazines
- Large print materials
- Newspapers
- Video collection for adults and children
- Talking books and Music CD's
- Local Studies and Family History resources and
- A Ready Reference collection suited to homework and general needs.



A number of activities and programs are conducted through the Central West Libraries to help promote the library services. Membership of the Blayney Library provides access to all Central West Libraries branches located in the Orange, Cabonne, Cowra and Forbes local government areas.

Blayney OOSH Services

After School Care or Out of School Hours (OOSH) service is operated in the Blayney Shire delivered by Cabonne Shire Council. It operates 5 days a week from 3.00pm to 5.30pm during school terms at Blayney Public School and at the Millthorpe School of Arts. Council makes an annual contribution of \$10,000 to assist its retention and sustainability in the Blayney Shire. The service is largely funded by the Australian Department of Education, Employment and Workplace Relations (DEEWR) via Child Care Benefit (CCB) and administration charges from parents.

Youth Development

The Youth Development Program is responsible for encouraging, engaging and empowering community youth across the shire, for the continued enhancement of the long-term social, economic, and environmental conditions of their community.

Council is able to raise community awareness of youth through local community youth led action, engagement of youth in community decision making processes, advocacy with and for young people relating to youth issues, identifying and addressing service gaps, connectivity between the community youth of the shire and working with young people at a community leadership level.

The Youth Development program focusses on developing and building upon a culture of positive youth community capacity building.

A major focus each year is the facilitation of youth activities to celebrate Youth Week across the Shire, funding of which is provided by the NSW Government and Council. Youth Week projects may seek grants up to \$2,460 each year.



An Australian, State, Territory and Local Government Initiative

CentrePoint Sport & Leisure Centre

CentrePoint Sport and Leisure offers a range of programs, classes and services to cater to all ages and fitness levels. From Children's Learn to Swim and fitness activities to students and adult fun sporting competitions, group fitness classes, gym workouts, and Personal Training.

A permanent Centre Manager is supported by a Centre Maintenance Aquatics Coordinator role. Casual qualified staff provide the Learn to Swim, Gym Instruction, Fitness Classes and Lifeguards required to ensure the facility meets all NSW Health and Safety Standards.

Forecast income raised by user charges totals \$425,779 for 2017/18 is offset by operating expenditure including depreciation of \$1,011,569. This results in a net budget of \$585,790 for operations. Council views this investment into the health and wellbeing of the community as being a valuable asset to the community. Total members at the Centre are 720 and casual entries per year is approximately 8,500.

CentrePoint is open 7 days per week excluding Public Holidays as follows:

Monday-Thursday	Friday	Saturday	Sunday
5:30am-8:30pm	5:30am-6.00pm	9.00am-5.00pm	10:30am-3.00pm

Entry into the facility is based on user charges collected from annual or monthly membership, casual entry, group bookings or commercial arrangements as outlined in the fees and charges.

CentrePoint has 3 indoor heated swimming pools including a 25m, 12.5m and babies pool. There is a gymnasium and dry courts area which provides Basketball and Netball facilities. A group fitness room is used for classes, an open gymnasium and for Personal Training sessions.

The proposed \$3.27 million capital upgrade over 2 years to the Swimming Pools at CentrePoint will ensure greater sustainability of the facility in the long-term. The key features of this project includes a new, interactive children's water playground, a wet level pool deck in the 25 metre lap pool and installation of a new disabled lift, disabled access in the middle pool via a compliant disabled access ramp and two new unisex accessible toilet facilities which are also family change rooms.

Behind the scenes in the engine room, the upgrade will include the complete renovation of the old concrete pipes, and installation of a new, modern water disinfection/filtration plant including the ability to separate the temperature control capacity of each individual pool. This will mean lap swimmers can swim at a more comfortable 28° and water exercise and hydrotherapy users can enjoy 32°.

The warmer water in the smaller pool will cater for water aerobics and learn to swim classes; helping to prevent chattering teeth from the cold during lessons. The wheelchair and walking aid accessible ramp will provide easy, nonslip and safe access to the water. The new children's water playground will assist younger children experience water in a safe, zero depth splash deck zone.

This project is subject to Council attaining external grant funding of \$1.3 million. A restricted internal reserve with a proposed loan totaling \$1.97 million is allocated for Council's contribution.

\$20,000 has been allocated in the capital works program to install new automated pool covers which addresses WHS limitations and risk. Council is continually looking for innovative ways to improve the comfort level of users and improve the quality services offered within current budget allocations.

Blayney Shire Community Centre

The Community Centre is a multi-purpose function centre used for a variety of events including weddings, balls, school and sporting events, meetings, conferences, training and exhibitions.

The Community Centre can accommodate a range of different events up to 400 people. Facilities include a commercial kitchen, bar facilities including glass washer and glass fronted display refrigerators, fully accessible toilet amenities, stage and dance floor including sound system, microphones and digital data projector including free to air television reception.

The Community Centre can be divided into two separate meeting rooms (Chambers and Cadia Room) or half hall, if required. The Chambers comprises a built in screen and data projector with microphone for meeting purposes. Free Wi-Fi is provided to conference and event hirers. Off street car parking is provided. The Community Centre is regularly booked by various businesses, government bodies, community groups, schools, sporting groups and individuals. Total expenditure forecast for operation of the facility in 2017/18 is \$105,622 and income for 2017/18 is forecast at \$14,000.

Sports and Oval Facilities

Council maintains many recreational facilities that provide for the enjoyment of community and sporting associations at a net Operational budget of \$263,918. There are varying levels of amenities that determines what the facility can cater for as outlined in the following table;

Facility	Service Description	Amenities and Facilities provided	What Council is responsible for	User Arrangements	Cost per annum Exc. Depreciation
King George Oval Blayney	Premier	Lights Grandstand 2 Ovals Scoreboard Canteen Toilets Change Rooms Irrigation	Mowing Ground preparation Line marking Irrigation	User Agreements \$ x per season Total Income	\$85,930
Redmond Oval Millthorpe	Premier	Lights Canteen Toilets Change Rooms Irrigation	Mowing Ground preparation Line marking Irrigation	User Agreements \$ x per season Total Income	\$40,000
Napier Oval Blayney	Main	Lights Toilets Change rooms	Mowing Ground preparation Line marking	User Agreements \$ x per season Total Income	\$12,562
Blayney Showground	Main	Toilets Irrigation Canteen	Mowing Ground preparation Line marking Irrigation	User Agreements \$ x per season Total Income	\$60,500
Carcoar Sportsground	Local	Toilets	Mowing Ground preparation		\$2,500
Lyndhurst Recreation Ground	Local	Toilets Canteen	Mowing Ground preparation		\$4,500
Dakers Oval Blayney	Local		Mowing Ground preparation	User Agreements \$ x per season Total Income	\$8,944

Parks and Open Spaces

Council manages a total of 15 Parks and 16 Open Spaces across the shire. Council's budget allocation for these works is \$522,000. Council focuses its efforts on the parks, with maintenance of play equipment, soft fall, tree pruning, weed management, and mowing being Council's main maintenance work.

Routine inspections of all play equipment ensure its safety and compliance with the associated Australian Standards.

Council's secondary focus following its established parks is the maintenance of the various open spaces across the shire. Council's maintenance of these consists of mowing/slashing, tree pruning, and weed management. Council endeavours to keep these areas tidy, as they are often on the approaches to towns. Due to the varying growth rates depending on the given season, and the ability to access these during wet periods, areas may go unmaintained for a number of months as Council focuses on its Parks and Sports facilities.

Street verges across the shire are generally the responsibility of the property owner to maintain. Depending on the growth rate through the season, and availability of resources, Council may undertake some maintenance of verges throughout the shire on an ad-hoc basis. This work is specifically not included in Council's annual plan, and is only undertaken as resources allow.

Cemeteries which are cared for and maintained by Council include; Blayney, Millthorpe, Carcoar, Lyndhurst, Hobbys Yards, Neville, Newbridge, Shaw.

Roads

Roads within the shire are maintained by Council subject to the road classification and condition hierarchy and service level.

Roads classified are determined by the source of funding, traffic use and service level hierarchy.

In 2017/18 Council has forecast funding for roads via the;

Federal Financial Assistance Grant (FAG's) Roads Component	\$811,327
Federal or State Government Capital Project Grants	\$7,500,901
Roads and Maritime Services (RMS) NSW	\$310,000
Cadia Special Rate Variation (SRV)	\$1,749,060
<hr/> TOTAL	<hr/> \$10,371,288

Local Roads - Sealed

Local Roads are 100% the responsibility of Blayney Shire Council with funding sourced from the Federal FAG's Roads Component, Federal Roads to Recovery and Council Rates including Cadia SRV.

In addition to these recurrent funding sources, Council also seeks and receives grant funding for specific projects from State and Federal Governments, and Industry Partners. In 2017/18 Council has forecast income from the following grants for local roads:

- Southern Cadia Access Route - \$6,536,256
- Browns Creek Road - \$2,432,951

There is 355km of sealed Local Roads in Blayney Shire the major ones being Forest Reefs Road, Mandurama Road, Newbridge Road, Barry Road, Moorilda Road, and Browns Creek Road.

Within this network Council regularly undertakes inspections and provides an assessment to determine the road segment condition rating from 1 to 5 for pavement and seal. Council made significant progress in 2016/17 in addressing its road backlog, as seen below:

The pavement conditions within Council's network is:

Rating	What does this mean	% of Road Network	Total km	Change from 15/16 (km)
1	As New: New or recently constructed pavement.	28.0	99.3	+4.7
2	Good: Requires only minor maintenance (pot hole patching) plus planned maintenance (drainage).	66.0	234.3	-1.9
3	Fair: Requires ongoing significant maintenance (heavy patching / sealing)	4.4	15.8	-2.8
4	Poor: Significant renewal (structural rehabilitation / extensive heavy patching) required and sealing.	0.1	0.5	
5	Very Poor: Requires full rehabilitation / reconstruction (drainage and seal).	1.5	5.6	

The seal condition within Council's network is:

Rating	What does this mean	% of Road Network	Total	Change from 15/16 (km)
1	As New: New or recently placed seal.	55.2	196.1	+30.2
2	Good: Requires only minor maintenance (pot hole patching)	10.8	38.4	
3	Fair: Requires ongoing significant maintenance (pot hole patching) and resealing required in short term.	7.7	27.5	
4	Poor: Significant renewal (new seal) required	9.2	32.7	
5	Very Poor: requires full rehabilitation. Likely to require pavement rehabilitation also).	17.1	60.7	-30.2

The objective of Council's Operational Plan is to ensure that the condition of the network is a 3 or better, and priority is given according to the following factors;

- Traffic volume
- Whether it is a school bus route
- Route purpose (i.e. through road or not)
- Speed environment

Planned maintenance works include:

- Pothole patching
- Tree maintenance
- Slashing
- Guidepost replacement
- Sign maintenance
- Drainage maintenance
- Culvert maintenance
- Shoulder maintenance

Renewal/rehabilitation works include:

- Rehabilitation/reconstruction
- Heavy patching
- Resealing
- Line marking

In 2017/18 Council has allocated funding for the following works:

- Initial sealing, realignment, and widening of Errowanbang and Cadia Roads under the Resources for Regions Funding
- Upgrading and widening of Browns Creek Road for approximately 4km to Cowriga Creek, including replacement of Cowriga Creek Bridge
- Replacement of the following bridges:
 - Dirt Hole Creek Bridge on Errowanbang Road
 - Evans Plains Creek Bridge on Newbridge Road
 - School Creek Bridge on Coombing Street
 - Coombing Creek Bridge on Dowsetts Lane
 - Smaller bridges on Lucan Road, Hines Lane, Winterbottoms Lane, and Glenarvon Road
- Rehabilitation and widening of Mandurama Road for up to 2km from Neville Road intersection (dependent on grant funding)
- Rehabilitation and widening of 1.4km of Belubula Way from Grubbenbun Creek Bridge towards Mandurama (dependent on grant funding)
- Rehabilitation of Barry Road from Neville to Old Lachlan Road
- Resealing of up to 19km of roads

Local Roads - Unsealed

The next level of road are Local Roads Unsealed which are 100% the responsibility of Blayney Shire Council with funding sourced from the Federal FAG's Roads Component, Cadia SRV plus Council Rates.

There is 345 km of unsealed Local Roads in Blayney Shire the major roads being Errowanbang Road, Cadia Road, Neville Trunkey Road, and Village Road.

The capital works program of sealing those unsealed roads which have been determined as strategically significant is funded from the Cadia SRV and NSW Government. Funding has been received for initial sealing of Cadia and Errowanbang Roads under the Resources for Regions program.

Similar to the sealed network, Council regularly undertakes inspections and assesses each roads ride quality, gravel remaining, and the cross section profile of the road. These three factors are aggregated to determine the overall condition of the road.

Given the sometimes rapidly changing condition of an unsealed road due to factors such as persistent, heavy rain, works are determined on an ongoing basis utilising the best information that we have available at that time. To minimise the cost of constantly moving our equipment around the shire, our crew also conducts maintenance road works in the nearby vicinity as proactive 'stop gap' measure before they reach the intervention level. However this does not necessarily mean that all roads in an area will receive maintenance at that time.

Council has budgeted this current financial year an allocation of \$735,000 for the maintenance of unsealed roads. This money is predominately utilised for the gravel

re-sheeting works across the network and Council is able to deliver approximately 22 kilometres of gravel re-sheeting and 260 kilometres of maintenance grading throughout the year. We have one full time Road Maintenance crew, which includes a Grader, Roller, Water Cart and Traffic Control support as required.

Whilst there is no set frequency for grading, generally it would vary from once every 3-4 months for a major route, to potentially up to 3-4 years for some of the minor roads. Council's methodology for maintenance of unsealed roads is to intervene when a road reaches a particular condition level, depending on the classification. To facilitate this, Council undertakes routine inspections of its gravel road network, with inspection times varying from 2 to 6 months.

It is worth noting that a specific complaint regarding a road prompts a reinspection, so Council encourages property owners to report a hazard or deterioration of a gravel road so that repair works may be scheduled.

Road safety is a key priority of Council and staff continually conduct regular maintenance works and look for innovative ways to improve the quality of our roads whilst striving to find efficiencies add value for money to our rate dollar.

Regional Roads

There are 42.7 km of Regional Roads of which the maintenance, and repair is funded by the NSW Government. These roads are the arterial roads between regional centres, and heavy freight routes. Council's Regional Roads are Hobbys Yards Road, Belubula Way, Marshalls Lane and Gerty Street.

Council receives substantial contributions for these roads, which cover a large proportion of the required expenditure. An annual allocation of approximately \$310,000 is provided for maintenance on these roads. This money covers pothole patching, slashing, sign and guidepost maintenance, heavy patching, reseals, and contributes to larger reconstruction projects.

There is also an annual funding program for reconstruction projects. Council submits proposals to this program every year, with funding awarded based on a value system. Council has submitted a proposal for \$202,000 for 2017/18, and is awaiting confirmation of the funding allocations.

State Roads

Council maintains 18km of the State Highway network on behalf of RMS. Council is funded 100% for these works, with actual costs paid for routine maintenance such as pothole patching, sign and guidepost maintenance, and slashing. If there are specific projects required for these roads, Council prepares a proposal to RMS for consideration for funding, with projects funded 100% from RMS.

Footpaths

Council maintains a 32km Network of footpaths and shared paths.

The forecast operational budget including depreciation is \$97,671.

Minor maintenance repairs include; concrete grinding, minor slab replacements (generally less than 2 metres) and vegetation control. The objective of these maintenance activities is to remove trip and slip hazards, control vegetation encroachment and minimise edge drops within a pathway segment.

The whole footpath network is inspected annually for the identification of maintenance issues and to provide a condition rating for each segment of footpath. The CBD areas of Blayney and Millthorpe are assessed twice yearly. Maintenance issues are assessed and repaired on a risk management basis, in accordance with the Statewide Mutual Best Practice Guide. Maps of each village and town present the Council's long term Active Movement Strategy Plan.

A capital budget totaling \$200,788 is divided into Renewals and New / Upgrade works. In 2017/18 the major renewals works proposed are:

Renewal of 306m of the Footpath on the North West side of Olive Street, Mandurama. This will result in just over half of the entire length being renewed. \$43,076

Approximately 240m of 'spot renewals' to improve the condition rating of a number of footpath segments. \$61,162

The spot renewal program will address existing renewal needs by 2020/21.

Capital works programmed for 2017/18 include:

Design of an improved rail crossing in Adelaide Street, Blayney. (including Councils contribution of \$10,000 and the balance funded by Roads and Maritime Services, Active Transport Program. There is \$165,000 budgeted for construction works on this project in 2018/19 (with a contribution by Council of \$41,250) \$40,000

Completion of the 'missing link' in the Orange Road footpath from the Service Station to Binstead Street \$23,985

Lindsay Street, Blayney to the Blayney Preschool \$22,600

Gold Street, Mandurama from shop to Memorial Hall, including provision of improved disabled access \$11,982

Montgomery Street (East side), Millthorpe from Victoria Street to Crowson Street \$27,983

Blayney Waste Facility

There is one operational waste facility within the shire being the Blayney Waste Facility, which is located at 4165 Mid Western Highway, Blayney. The facility has a net Operational budget of \$165,000.

The Blayney Waste Facility is open 7 days a week, excluding Christmas Day, New Years Day and Good Friday. Normal opening hours are **9.00am - 12noon** and **2.00pm - 5.00pm**.

The operational management of Blayney Waste Facility is managed under contract, until 1 January 2019, by Hadlow Earthmoving. The expectations of this contract and onsite supervision management includes supply of all staff, heavy machinery, general excavation works on both sites and ensuring operations are undertaken in accordance with the Environmental Protection Authority (EPA) License 6180 and EPA guidelines for waste facilities.

The Waste Collection Service (WCS) comprises of a weekly town and village solid waste collection service and a fortnightly recycling collection service to 2,833 premises (both domestic and commercial) throughout the shire. The WCS is provided to Blayney and all villages throughout the shire and rural premises along the collection runs in between.

The WCS is currently contracted to JR Richards until April 2026.

Council must meet all environmental compliance standards and guidelines for all waste facilities and collection services which is licenced and regulated by the NSW Environmental Protection Authority (EPA).

Council is a voluntary member of NetWaste. NetWaste is a voluntary regional waste group formed in 1995 to provide a collaborative approach to waste and resource management. NetWaste comprises 25 member councils.

NetWaste oversees various regional waste related contracts including; landfill monitoring, timber and green waste mulching, ewaste collection, chemical collection, recyclables collection and steel metal collection on an on needs and project basis.

Waste Services is a business arm of Council and is operated on a user charge recovery basis to fund all operating and capital expenditure in addition to future landfill remediation liability expenses.

The forecast total cost to Council in 2017/18 for Waste Services is \$1,045,000 with an estimated projected income totaling \$1,210,000. An externally restricted reserve is maintained to fund; waste related activities, capital projects and landfill remediation, which has a current balance of \$439,000.

Sewerage Services

Blayney Shire Council has sewer networks in both Blayney and Millthorpe with an operational budget of \$1,708,724. These systems currently service a population of approximately 4,000 people.

It is the Council's responsibility to ensure both human health and the environment are protected from wastewater produced through our sewerage system. The NSW Environmental Protection Authority (EPA) require Council to have a license to enable discharge of the sewerage to the environment. However, the sewerage must go through a treatment process and meet key criteria prior to discharge into the environment. The EPA Licence outlines the criteria the treatment process is to achieve and the locations for discharge.

The Sewerage Treatment Plant (STP) is located on the southeastern outskirts of Blayney on Hobby Yards Road. The STP receives the sewerage from both Blayney and Millthorpe sewerage networks. On an average dry day the STP treats an average of 800kl per day from the sewer networks.

The original STP was constructed in 1966 and included a Biological filter (Trickling filter) with a capacity of 2100 equivalent persons (EP). The old system was replaced by an Intermittently Decanted Extended Aeration (IDEA), activated sludge treatment plant. The IDEA was constructed in 1989, with a capacity to extend to 7000 E.P. The STP fully treats all predicted inflows to comply with the EPA licence targets, and has excess capacity based on future design load.

The treated sewerage is known as treated effluent. Council has an agreement with Newcrest (Cadia Valley Operations) to supply treated effluent to the Cadia mine site via a pipeline. The agreement with Newcrest reduces the requirement to discharge the treated effluent to the Belubula River.

Each year the Council is required to submit an annual report to EPA on the performance of our STP and sewer network, in achieving compliance with our EPA licence conditions.

A fee is charged to home and business owners to enable Council to deliver this service to the community. These fees are identified in Blayney Shire Council's Annual Fees & Charges.

In 2014 Council completed a Strategic Business Plan (SBP) for the sewerage services of the Shire. This plan helps to identify the level of service, management and financial planning to operate and maintain the sewerage network. The SBP identifies a 30 year Capital Works Program to renew aging infrastructure. The SBP financial modelling will be reviewed in 2017/18.

The Capital works budget set for 2017/18 is \$513,050. The main project this year will include renewal of our main sewerage pump station in Henry Street, last upgraded in 1990. The renewal works will include new pumps, pipe and electrical upgrades. Council will also undertake a renewable energy project, which will incorporate a Solar system to reduce energy consumption at the STP. It is anticipated this project could potentially save up to \$35,000 per year in electricity costs.

BLAYNEY SHIRE COUNCIL 2025: FUTURE DIRECTIONS

The Blayney Shire Council **2025** Community Strategic Plan provides a strategic framework for Blayney Shire over the next decade and beyond. The identified outcomes and the strategies will only be achieved through the collective input of government and non-government agencies, businesses, community organisations and individuals.

The strategic outcomes are grouped into five themes:

1. Grow the wealth of the Shire
2. A centre for sports and culture
3. Preserve and enhance our heritage and rural landscapes
4. Develop and maintain Shire infrastructure
5. Develop strong and connected communities
6. Leadership

INTRODUCTION – WHAT IS THE DELIVERY PROGRAM?

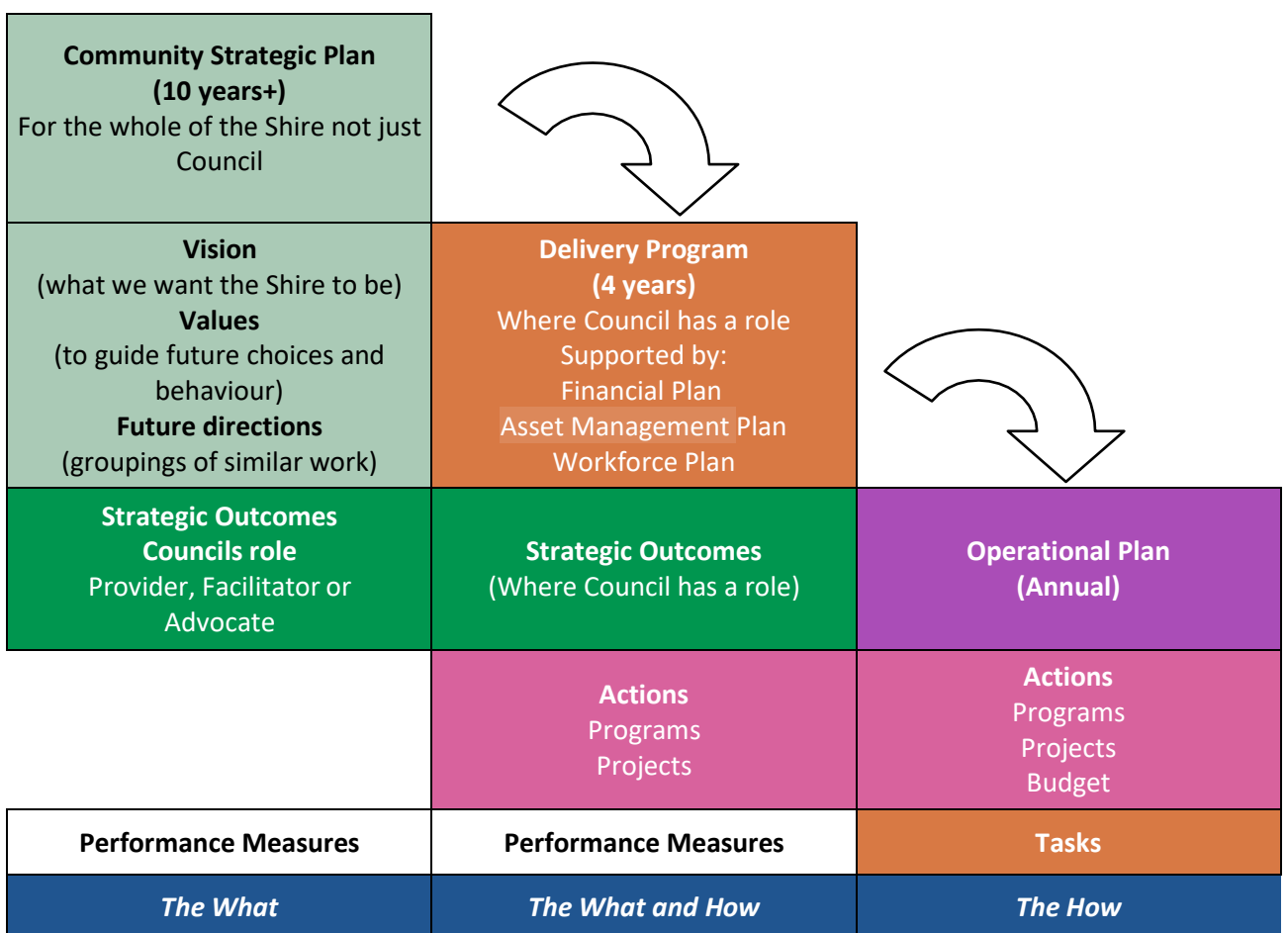
The **Delivery Program 2017/18-2020/21** is one layer of the Planning and Reporting framework that all NSW Councils must develop to meet the requirements of the Local Government Amendment (Planning and Reporting) Act 2009. It outlines the work Council can do to achieve the Future Directions outlined by the community in the Community Strategic Plan.

The three tiered planning process ensures that there are clear links between the long term goals of the community and the activities of Council. The Delivery Program is a vital tool for the ongoing planning of services and programs of the Blayney Shire community.

It replaces the former 4 year Council Management Plan and is designed to be a single point of reference for all the activities undertaken by Council during a term of office. All plans, projects, activities and funding allocations must be directly linked to this program.

INTRODUCTION – WHAT IS THE OPERATIONAL PLAN?

The **Operational Plan 2017/18** completes the planning documents and details the activities to be undertaken and the financial requirements to deliver the commitments of the Community Strategic Plan and Delivery Program. This three tiered process ensures that there are clear links between the long term goals of the community and the activities of Council. The diagram below demonstrates their linkages:



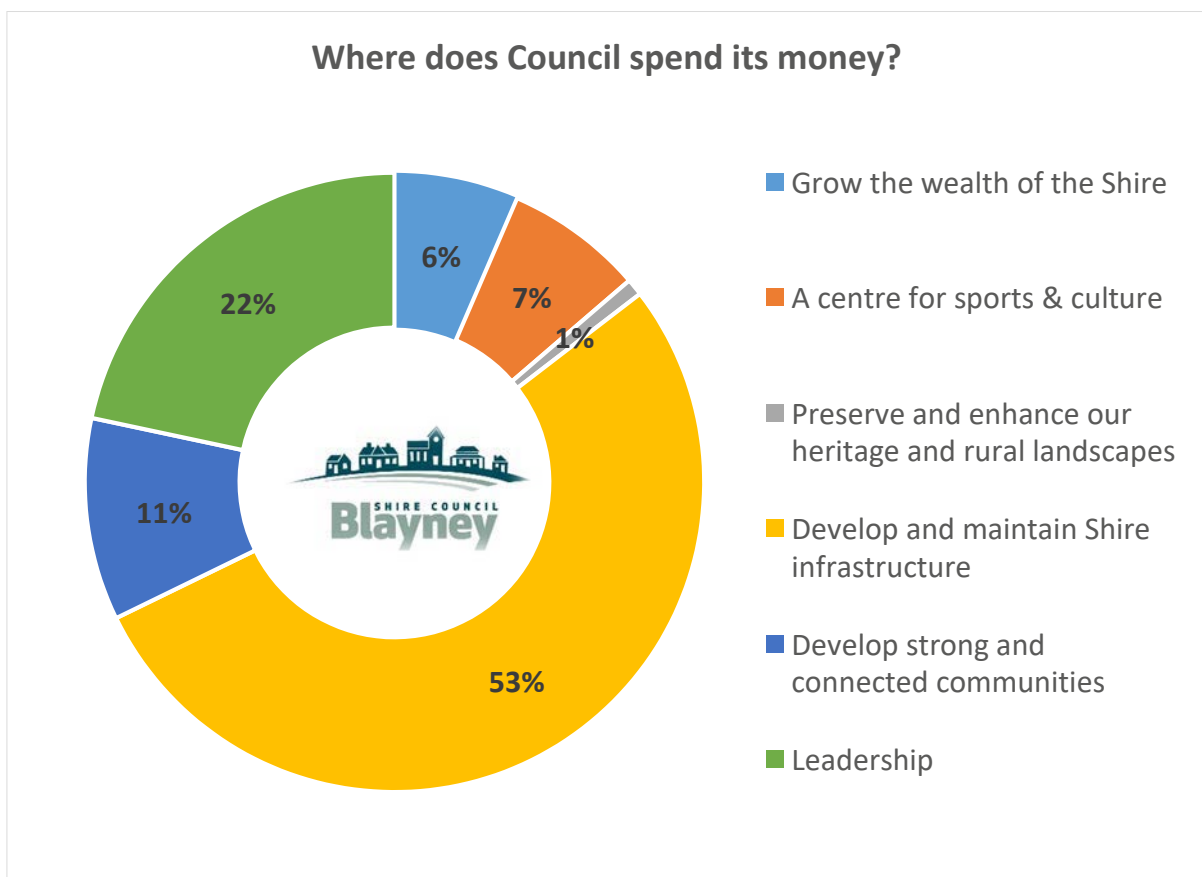
LINKING OF STRATEGIC THEMES TO COUNCIL ACTIVITIES



INTRODUCTION – SERVICE LEVELS

In the 2017/18 financial year Council has a budget of \$11.54m (excluding depreciation) set for the year's day to day operations. Council has a significant capital expenditure program planned for 2017/18 which includes bringing forward the Bridge Replacement Program to meet the service level needs of the shire's agricultural production access transport links to our regional roads.

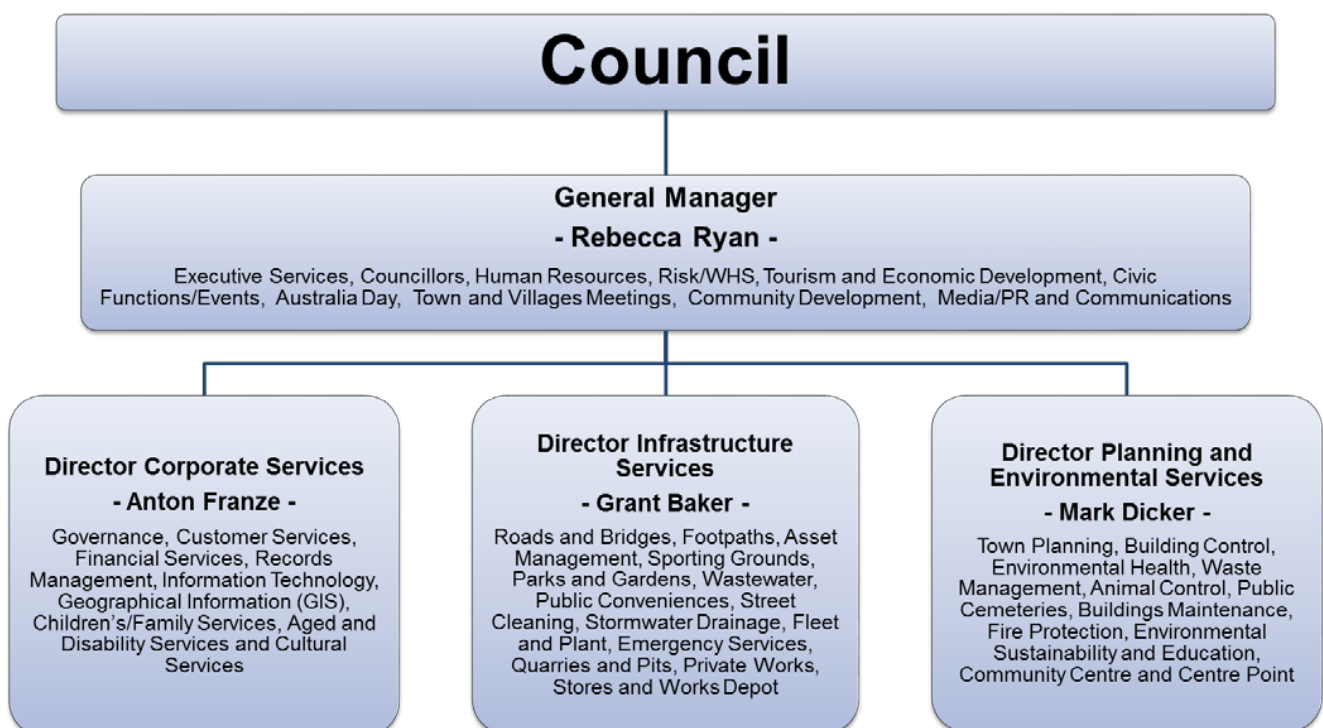
Council is anticipating to spend \$19.25 in capital expenditure for the 2017/18 financial year.



BLAYNEY SHIRE COUNCIL STRUCTURE

Blayney Shire Council organisational structure is divided between three directorates: Corporate Services, Infrastructure Services and Planning & Environmental Services. Council employs approximately 101 staff located at its Administration Centre, Works Depot and CentrePoint Sport & Leisure Centre.

There is only 1 senior staff position in Blayney Shire Council which is the General Manager.



Future Direction 1 – Grow the Wealth of the Shire

Employment is needed to keep people in and attract people to the Shire. There are opportunities for growth in niche agriculture, mining and tourism. Retailing needs greater levels of local support to remain viable and grow. There is also a need for the water, energy and transport sectors to be sustainable and provide a platform for future growth.

Growth, however, needs to respect the environment and rural landscapes. Mining brings economic benefits but also pressures on accommodation, wages and shift work constraints on community living. There is the potential for the community and mining industry to work together for mutual benefit. The world needs to know about the benefits of living and working in Blayney Shire through the development of a well recognised brand and communication activities.

Keywords for Council Role: F: Facilitator A: Advocate P: Provider

Strategic Outcome 1.1 A Viable Agricultural Sector with Niche Opportunities and Products Coupled with Lifestyle

Delivery Plan 2018-2021			
Strategy 1.1.1 Maintain and strengthen partnerships with organisations responsible for natural resource management.			
Measure	Council Role	Timeframe	
Attendance at meetings	F	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.1.1a	Ongoing liaison and support and participating with LLS and Landcare groups.	Attendance at meetings Partnership activities undertaken	Planning & Environmental Services
1.1.1b	Ongoing liaison, support and participation in CENTROC.	Meetings and ongoing initiatives undertaken	Planning & Environmental Services

Delivery Plan 2018-2021			
Strategy 1.1.2 Promote sustainable development and protection of our natural resources through the planning system.			
Measure		Council Role	Timeframe
Review of LEP and Council		P	30/6/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.1.2a	Disseminate information to the community as it becomes available.	Ensure information is disseminated to the public.	Planning & Environmental Services
Delivery Plan 2018-2021			
Strategy 1.1.3 Ensure planning activities support long term sustainability of agricultural sector.			
Measure		Council Role	Timeframe
Support by agricultural sector/landcare groups for planning scheme		P	30/6/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.1.3a	Complete BSC DCP and have adopted by Council.	Ongoing maintenance and review of BLEP 2012 and DCP	Planning & Environmental Services
1.1.3b	Provide technical advice/planning advice to sector as required.	Provision of advice as requested.	Planning & Environmental Services
Delivery Plan 2018-2021			
Strategy 1.1.4 Explore and promote opportunities for Agricultural value adding industries.			
Measure		Council Role	Timeframe
Production of an economic development strategy in 2013. Establishment of new industries.		P	30/6/2019

Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.1.4a	Finalisation of Blayney Shire economic development and planning strategy.	Plan finalised and adopted by Council	Planning & Environmental Services. General Manager

Strategic Outcome 1.2 A Thriving Mining Industry that Supports and works well with the Community

Delivery Plan 2018-2021			
Strategy 1.2.1 Manage the development of mining as it develops in the Shire in order to preserve sustainable industrial diversity into the future.			
Measure		Council Role	Timeframe
Industry meetings. Policy development.		P	30/6/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.2.1a	Encourage and support cooperation of mining industry in relation to the environment and addressing mining impacts; and review Council's land planning with the provision of information regarding industry growth and future land requirements and other industry information.	Meetings and interaction undertaken.	Planning & Environmental Services
1.2.1b	Address issues in Council's response to any proposed mining activities in Blayney Shire.	Provision of assistance as required.	Planning & Environmental Services
Delivery Plan 2018-2021			
Strategy 1.2.2 Improve transport linkages across the Local Government Area to support the mining industry.			
Measure		Council Role	Timeframe
Development of work plan.		P, F	30/6/2019

Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.2.2a	Provide for the upgrade of road linkages throughout the Shire.	Projects completed on time and within budgetary constraints.	Infrastructure Services
1.2.2b	Advocate the upgrading of the Blayney – Demondrille Railway to support the transport of bulk materials to/from the Blayney Local Government Area.	Meetings and interaction undertaken.	Infrastructure Services. General Manager
1.2.2c	Actively lobby all levels of government for support for the Cadia Valley Operations and future mining projects.	Representations and contact made by Council.	Infrastructure Services Planning & Environmental Services
Delivery Plan 2018-2021			
Strategy 1.2.3 Build meaningful relationships between the mining industry and community.			
Measure		Council Role	Timeframe
Established communication channels. Attendance at meetings. Working relationships and cooperation. Mutual projects.		F	30/6/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.2.3a	Participate in meetings of the Association of Mining Related Councils.	Attendance at meetings.	General Manager
1.2.3b	Participate in individual Mine Community Consultative Committee Meetings.	Attendance at meetings, communication of meeting outcomes to Council.	Planning & Environmental Services
1.2.3c	Actively contribute to Cadia Mine Communities initiatives.	Provide information to community groups, as appropriate.	Planning & Environmental Services

Strategic Outcome 1.3 A Well Established, Connected and Prosperous Tourism Industry

Delivery Plan 2018-2021			
Strategy 1.3.1 Implement Blayney Shire Tourism Plan.			
Measure	Council Role	Timeframe	
Implementation of plan and targets. Tourism business thriving	P,A,F	30/6/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.3.1a	Develop and market tourism products.	Participation in marketing campaigns.	General Manager
1.3.1b	Identify new and developing products and commercial opportunities.	Work with stakeholders to develop opportunities.	General Manager
1.3.1c	Implement the tourism plan for Blayney Shire that increases visitation and length of stay and yield.	Identified tourism plan actions implements as appropriate.	General Manager
Delivery Plan 2018-2021			
Strategy 1.3.2 Develop a structure to effectively support and grow tourism and local business.			
Measure	Council Role	Timeframe	
Structure in place. Productive meetings	F	30/06/2018	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.3.2a	Encourage with tourism and business groups to build relationships and develop concept.	Meetings held	General Manager

Strategic Outcome 1.4 An Internationally recognised brand for Blayney Shire

Delivery Plan 2018-2021			
Strategy 1.4.1 Work with the community and organisations within the region to develop a recognised brand for the Blayney Shire.			
Measure		Council Role	Timeframe
Brand developed.		A, F	30/06/2017
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.4.1a	Seek partners and funding for brand development.	Partners and Funding sought.	General Manager

Strategic Outcome 1.5 Sustainable Water, Energy and Transport Sectors to Support Future Growth

Delivery Plan 2018-2021			
Strategy 1.5.1 Advocate for increased funding for transportation assets through Federal and State programs.			
Measure		Council Role	Timeframe
Representations made to relevant agencies.		A	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.5.1a	Meet with Australian and NSW Government	Partners and Funding sought.	General Manager
1.5.1b	Attend RMS Regional Consultative Committee and Public Engagement Group (PEG) meetings on a regular basis.	Representations made by Council.	Infrastructure Services

Delivery Plan 2018-2021			
Strategy 1.5.2 Promote sustainable energy development and use within the Shire.			
Measure		Council Role	Timeframe
Provision of information.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.5.2.a	Provide information to public regarding sustainable energy practices e.g. BASIX	Information provided to public.	Planning & Environmental Services

Strategic Outcome 1.6 A Vibrant Local Retail and Business Sector

Delivery Plan 2018-2021			
Strategy 1.6.1 Seek opportunities to build a vibrant local retail and business sector.			
Measure		Council Role	Timeframe
Cooperative projects. Opportunities identifies and followed up.		A,F,P	30/06/2018
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.6.1a	Finalisation of Blayney Shire economic development and planning strategy.	Plan finalised and adopted by Council	Planning & Environmental Services
Delivery Plan 2018-2021			
Strategy 1.6.2 Build and retail relationships with Government bodies and NGO's to assist small business.			
Measure		Council Role	Timeframe
Productive relationships. Number of activities.		F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.6.2a	Engage with small business assistance government bodies and develop concept.	Meetings held. No. of activities in Shire.	General Manager
Delivery Plan 2018-2021			
Strategy 1.6.3 Support and encourage the establishment or expansion of local businesses.			
Measure		Council Role	Timeframe
New businesses. Empowered local business.		P,F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.6.3a	Develop promotional package with shire information on business development.	No. of enquiries.	General Manager

Delivery Plan 2018-2021			
Strategy 1.6.4 Develop an environment that will attract technology or internet based industry to come to Blayney.			
Measure		Council Role	Timeframe
Establishment of technology industries and technologies.		F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
1.6.4a	Monitor progress of NBN Co on roll out of better internet services across Blayney Shire to timeframes indicated.	Report progress to Council.	General Manager

PERFORMANCE INDICATORS:

1. GDP for the Shire
2. Visitation numbers and spend
3. People employed in mining
4. Reduction in vacant shops
5. Brand development and recognition
6. Transport utilization
7. Water storage statistics
8. New start up businesses

Future Direction 2 - A Centre for Sports & Culture

Participation in sports and cultural activities and events has and will continue to bring the community together. A coordinated program of events also has the potential to attract visitors and help to grow and sustain local businesses. Events can be subject to funding pressures, red tape, regulation and rising insurance costs. A cooperative community approach to events can help overcome these issues. The aim is for Blayney Shire to become known as a centre where sports, arts and entertainment are central to an enviable lifestyle and great visitor experience.



Strategic Outcome 2.1 Cultural and Sporting Events are Coordinated and Resourced

Delivery Plan 2018-2021			
Strategy 2.1.1 Encourage development of a calendar of sport and cultural events			
Measure		Council Role	Timeframe
Information provided on website and updated by sporting groups.		F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.1.1a	Promote website for promotion of major sporting and cultural events by groups.	Promotion activities undertaken.	Corporate Services
Delivery Plan 2018-2021			
Strategy 2.1.2 Engage with key groups and organisations with a view to developing community partnerships for conducting activities and programs.			
Measure		Council Role	Timeframe
Participation of organisations.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.1.2a	Build relationships and meet with key organisations and groups.	Meetings held.	Corporate Services
Delivery Plan 2018-2021			
Strategy 2.1.3 Engage with the Shire youth to facilitate progress and activities across the Shire.			
Measure		Council Role	Timeframe
Youth activities held. Meetings of Youth Council.		F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.1.3a	Consultation through a Youth panel in partnership with Blayney High School on Youth Week activities and other matters as they arise.	Consultation with youth panel members of Blayney Shire on Youth Week activities.	Corporate Services
2.1.3b	Conduct youth activities held in Shire during Youth Week.	Grant submission and acquittal completed in accordance with requirements.	Corporate Services

Delivery Plan 2018-2021			
Strategy 2.1.4 Work proactively with the community groups to assist with event management.			
Measure		Council Role	Timeframe
Develop Community events guide and policies.		F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.1.4a	Develop a how to guide to conduct community events.	Guide to organising community events available.	General Manager
2.1.4b	Review and update Council policy for holding events at Council facilities.	Policy review and updated.	General Manager
Delivery Plan 2018-2021			
Strategy 2.1.5 Encourage and facilitate an active and healthy community by developing accessible programs through CentrePoint and local sporting groups.			
Measure		Council Role	Timeframe
Develop programs and activities with the community. Maintain facilities in accordance with financial estimates.		P,F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.1.5a	Provide a broad range of quality sport & leisure opportunities for Shire residents.	Continued community promotion of healthy living.	Planning & Environmental Services
2.1.5b	Provide and maintain active and passive recreation facilities for the shire communities.	Maintenance to be provided as in accordance with Council's adopted Assets Management Plan.	Infrastructure Services. Corporate Services

Strategic Outcome 2.2 Strong Participation in Sporting Events and Competitions

Delivery Plan 2018-2021			
Strategy 2.2.1 Encourage active participation in sport.			
Measure		Council Role	Timeframe
Participate in Regional Sport promotions.		A,F,P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.2.1a	Participate in programs and maintain Council memberships to Western Regional Academy of Sport.	Membership renewed.	Corporate Services
2.2.1b	Continue partnership in Sports Award Program to encourage participation at representative level.	Sports awards issued.	Corporate Services
Delivery Plan 2018-2021			
Strategy 2.2.2 Establish and support a community based representative body for sporting groups.			
Measure		Council Role	Timeframe
Report written and council established.		F	30/06/2017
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.2.2a	Sports Council to develop and prioritise sport and recreational facility capital projects.	Projects prioritised and estimates developed.	Infrastructure Services
2.2.2b	Provide funding for sporting group development projects.	Grant applications take up available funding.	Infrastructure Services
2.2.2c	Seek additional funding for Recreational Facility development projects.	Applications are submitted in full and on time. Success of applications.	Infrastructure Services
2.2.2d	Representations are made through local, state and federal members of parliament for assistance to obtain funding.	Details of representations made are recorded including outcomes.	Infrastructure Services

Strategic Outcome 2.3 Blayney Shire a Centre for Arts, Performance and Entertainment

Delivery Plan 2018-2021			
Strategy 2.3.1 Encourage participation and continue relationships with music organisations.			
Measure		Council Role	Timeframe
Scholarships awarded.		F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.3.1a	Participate in programs and maintain Council's membership to Regional Music Programs.	Membership renewed.	Corporate Services
2.3.1b	Continue partnership in the Blayney Shire Music Scholarship program with regional partners.	Music scholarships awarded.	Corporate Services
Delivery Plan 2018-2021			
Strategy 2.3.2 Develop partnerships with other arts organisations to help deliver arts and cultural activities.			
Measure		Council Role	Timeframe
Arts and cultural activities coordinated.		P,F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.3.2a	Actively support and promote the Arts OutWest division of NSW Ministry of the Arts.	Programs promoted in the Shire.	Corporate Services

Delivery Plan 2018-2021			
Strategy 2.3.3 Encourage the use of the Blayney Shire Community Centre as a facility for arts and culture.			
Measure		Council Role	Timeframe
Use of facility		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.3.3a	Develop marketing and promotional information for website and distribution to promote use of the facility.	Marketing and promotional reviewed, updated and distributed.	Corporate Services

Delivery Plan 2018-2021			
Strategy 2.3.4 Provide library services in the Blayney Shire.			
Measure		Council Role	Timeframe
Usage of library services.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
2.3.4a	Maintain and operate Blayney Library.	Continued liaison with Central West Libraries on library service. Usage statistics.	Corporate Services

PERFORMANCE INDICATORS:

- 1 Number of community and cultural events
- 2 Attendance levels at events
- 3 Cost of insurance
- 4 Levels of sponsorship
- 5 Number of sporting teams and participants

Future Direction 3 – Preserve and Enhance our Heritage and Rural Landscapes

Although the rural landscapes are beautiful, the environmental facts are that less than 10% of native vegetation remains in the Shire and there are issues with erosion and salinity. Action must be taken to encourage sustainable land use practices particularly if population increases. The biodiversity of our water ways is also important and



there are rich and productive soil types that need to be mapped and protected. Our heritage stories need to be interpreted and made accessible. We have a built heritage that gives character to our villages. This can be enhanced and supported through sympathetic urban design and landscaping.

Strategic Outcome 3.1 Retention of Native Vegetation with Linking Corridors

Delivery Plan 2018-2021			
Strategy 3.1.1 Protect and enhance biodiversity, native vegetation, river and soil health.			
Measure		Council Role	Timeframe
Developed strategies for protection.		P,F,A	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
3.1.1a	Assess all DA's with appropriate regard to the minimization and mitigation of loss or harm to native vegetation.	Proper regard given to native vegetation in DA Assessment / Determination.	Planning & Environmental Services
3.1.1b	Engage with LLS's and Landcare groups to promote value of retention of native vegetation.	Attendance at meetings and availability of information.	Planning & Environmental Services
3.1.1c	Mapping and calculate area of remnant native vegetation in Blayney Shire.	In consultation with Centroc identify remaining native cover mapped in BLEP 2012.	Planning & Environmental Services
Delivery Plan 2018-2021			
Strategy 3.1.2 Facilitate the delivery of more planting on Council owned and controlled land.			
Measure		Council Role	Timeframe
Compliance with strategy		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
3.1.2a	Identify suitable planting areas.	Areas identified and mapped	Infrastructure Services

Strategic Outcome 3.2 Biodiversity of Water Ways

Delivery Plan 2018-2021			
Strategy 3.2.1 Adopt and implement the Draft Integrated Water Cycle Management Plan.			
Measure	Council Role	Timeframe	
Implementation of agreed activities and tasks.	P,F	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
3.2.1a	Prepare a report for Council consideration to adopt IWCM Plan.	IWCM Plan adopted.	Infrastructure Services
Delivery Plan 2018-2021			
Strategy 3.2.2 Enhance the communities understanding of biodiversity issues and work towards positive behavioural change.			
Measure	Council Role	Timeframe	
Research resourced and made available.	P	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
3.2.2a	Actively participate in local and regional catchment management groups to increase sharing of knowledge and participate in catchment wide projects and programs.	Number of meetings attended.	Planning & Environmental Services

Strategic Outcome 3.3 Heritage Sites in The Natural and Built Environment Are Identified and Understood

Delivery Plan 2018-2021			
Strategy 3.3.1 Pursue recognition of heritage items in draft LEP 2011.			
Measure		Council Role	Timeframe
Information to public. Heritage advice.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
3.3.1a	Implement heritage matters adopted in the BLEP 2012.	Implement BLEP 2012.	Planning & Environmental Services.
3.3.1b	Review and promote Heritage Grants program.	Promotion of Heritage Grants program.	Planning & Environmental Services.
3.3.1c	Provide quality functional and accessible heritage advice.	Heritage Advisory service available	Planning & Environmental Services.
Delivery Plan 2018-2021			
Strategy 3.3.2 Identify items of natural heritage in Blayney Shire.			
Measure		Council Role	Timeframe
Information to public. Heritage advice.		P	30/06/2019
Ref	Action	Measure	Directorate
3.3.2a	Source funding for natural heritage research and identification.	Apply for grants as appropriate.	Planning & Environmental Services.
3.3.2b	Promote advantages of heritage listing and availability of funding/grants through Heritage branch and Council.	Public information made available. Number of local grants made.	Planning & Environmental Services.

Strategic Outcome 3.4 Sustainable and Land Use Practices Across the Shire

Delivery Plan 2018-2021			
Strategy 3.4.1 Pursue sustainable land use practices based on the protection and restoration of natural resources, innovative land use policies and government and community partnerships.			
Measure	Council Role	Timeframe	
Develop partnerships with relevant organisations.	P	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
3.4.1a	Regularly attend and participate in LLS Authority meetings/workshops.	Maintain regular contact with LLS.	Planning & Environmental Services.
3.4.1b	Maintain contact/s through LLS.	Maintain regular contact with local Landcare groups.	Planning & Environmental Services.
3.4.1c	Investigate/review best practice in local government related to sustainable land use practices for urban and rural areas.	Review information as available.	Planning & Environmental Services.

PERFORMANCE INDICATORS:

- 1 Increased signage and information about heritage
- 2 Increased percentage of native vegetation
- 3 Decrease d erosion
- 4 Carbon offsets
- 5 Willow removal
- 6 Protection of soil types
- 7 River water quality

Future Direction 4 – Develop & Maintain Shire Infrastructure

Social and physical infrastructure is the skeleton that supports a community. Transport, rail and roads connect the Shire to the region and help people and goods move in to, out of and around. Information and communication technologies are the new highways to the world and it is important that there is coverage across the Shire so everyone can be connected. Water and sewer infrastructure are essential for public health and economic growth through property development. Social infrastructure includes schools, government and emergency services, medical facilities, aged care and housing. This infrastructure needs to be funded, maintained and developed to ensure it meets the needs of the community.



Strategic Outcome 4.1 Adequate Provision of Transport, Roads, Rail, Information and Community Technologies and Community Social Assets

Delivery Plan 2018-2021			
Strategy 4.1.1 Manage Local Roads Network to agreed service levels.			
Measure	Council Role	Timeframe	
Performance budget/time/quality Meeting service levels. Customer request system.	P	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.1a	Sealed roads are maintained in accordance with Council's Asset Management Plan and financial constraints.	Asset inspections undertaken in accordance with Asset Management Plan. Asset management data updated. Rehabilitation and maintenance undertaken, as per budget. Construction program, designed and completed in line with financial constraints. Reseal program, as per budget. Record customer issues and monitor response.	Infrastructure Services
4.1.1b	Unsealed roads are maintained in accordance with Council's Asset Management Plan and financial constraints.	Asset inspections undertaken in accordance with Asset Management Plan. Asset management data updated Gravel re-sheeting program undertaken, as per budget Length of road maintained (e.g. graded, patched, table drains) for each classification Record customer issues and monitor response.	Infrastructure Services
4.1.1c	Bridges and major culverts are maintained in accordance with Council's Asset Management Plan and financial constraints.	Asset inspections undertaken in accordance with Asset Management Plan. Asset management data updated. Record customer issues and monitor response.	Infrastructure Services

Delivery Plan 2018-2021			
Strategy 4.1.2 Manage Regional and State Road Network to agreed service levels.			
Measure	Council Role	Timeframe	
Service levels provided in accordance with State Government funding.	P,A	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.2a	Sealed roads are maintained in accordance with Council's Asset Management Plan (Regional), RMCC and financial constraints.	Asset inspections undertaken in accordance with Asset Management Plan (Regional). Asset inspections undertaken in accordance with RMCC (State). Construction program designed and completed in line with financial constraints. Record customer issues and monitor response.	Infrastructure Services
Delivery Plan 2018-2021			
Strategy 4.1.3 Ensure Ancillary Road facilities are serviceable and in line with current standards e.g. footpaths, cycleways, kerb and gutter, bus stops etc.			
Measure	Council Role	Timeframe	
Performance budget/time/quality. Meeting service levels. Customer request system.	P	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.3a	Footpaths and cycle ways are provided to meet the needs of pedestrians within financial constraints.	Asset inspections undertaken in accordance with Asset Management Plan. Asset management data updated. Program designed and completed as per budget constraints. Record customer issues and monitor response.	Infrastructure Services
4.1.3b	Kerb and gutter is provided in accordance with Council's Asset Management Plan and financial constraints.	Asset inspections undertaken in accordance with Asset Management Plan Construction program designed and implemented in line with financial constraints.	Infrastructure Services

		Asset management data updated. Construction program designed and completed as per budget constraints. Records customer issues and monitor response.	
4.1.3c	Parking areas provided in accordance with Council's Asset Management Plan and financial constraints.	Asset inspections undertaken in accordance with Asset Management Plan. Asset management data updated. Construction of new parking areas in line with financial constraints. Record customer issues and monitor response.	Infrastructure Services
4.1.3d	Bus facilities are provided for new residential and rural residential estates, in accordance with Council's Section 94 Plans.	Conditions applied to Development Applications.	Infrastructure Services
4.1.3e	Traffic facilities are provided, in accordance with Council's Asset Management Plan and financial constraints to enhance road safety.	Asset inspections undertaken in accordance with Asset Management Plan. Asset management data updated. Construction and Maintenance program. Developed in line with financial constraints. Record customer issues and monitor response.	Infrastructure Services
4.1.3f	Street lighting requested is provided to meet the needs of road users and reduce Council's costs.	Compliance within Australian Standards is maximised as funding permits. Record customer issues and monitor response.	Infrastructure Services
4.1.3g	Street cleaning is undertaken as required.	Street cleaning program is achieved. Record customer issues and monitor response.	Infrastructure Services

Delivery Plan 2018-2021			
Strategy 4.1.4 Source road making materials in environmentally responsible manner.			
Measure		Council Role	Timeframe
Regulatory compliance		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.4a	Ensure compliance with legislation pertaining to operation of gravel pits.	Undertake audit of quarries to ensure compliance. Performance reports developed to identify legislative requirements.	Infrastructure Services
4.1.4b	Manage contractors engaged in the processing of making road building materials to ensure legislative compliance.	Breaches of legislation Review Contractors and monitor performance.	Infrastructure Services
4.1.4c	Road building materials stocks are maintained at a level to ensure timely supply for work.	Stockpile levels are monitored on a regular basis. Road building materials availability is linked to works.	Infrastructure Services
4.1.4d	Closed gravel pits are rehabilitated	Pit Management plans are developed.	Infrastructure Services
4.1.4e	Road building supplies are sought to ensure future needs are met.	New road building supply sources are identified.	Infrastructure Services

Delivery Plan 2018-2021			
Strategy 4.1.5 Implement the Blayney Shire Council Asset Management Plans.			
Measure		Council Role	Timeframe
Quantity and quality of information allocated.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.5a	Data for the Asset Management Plan is collected in a timely manner.	Information recorded in the asset management system. Asset Management Plan is maintained and up to date.	Infrastructure Services
4.1.5b	Programs are developed in accordance with Asset Management Plan principles.	Works programs are developed utilising data and principles from the Asset Management Plans.	Infrastructure Services
Delivery Plan 2018-2021			
Strategy 4.1.6 Seek additional grant funding for construction and maintenance of roads and associated facilities.			
Measure		Council Role	Timeframe
Applications submitted and Grant funds received		P,A	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.6a	Funding opportunities are identified and applications are prepared and submitted for funding under the NSW Repair Program on an annual basis.	Applications are submitted in full and on time. Success of applications.	Infrastructure Services
4.1.6b	Applications are prepared and submitted for funding under Government programs as they arise.	Applications are submitted in full and on time. Success of applications.	Infrastructure Services
4.1.6c	Representations are made through the local State and Federal Members of Parliament for assistance to obtain additional funding for significant projects.	Details of representations made are recorded including outcomes.	Infrastructure Services

Delivery Plan 2018-2021			
Strategy 4.1.7 Plan for future transport and road infrastructure to service future needs.			
Measure		Council Role	Timeframe
Projects are 'shovel ready'		P,A	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.7a	Road network and supporting facilities are analysed to identify opportunities for development within the Transportation Asset Management Plan.	Projects identified for further investigation.	Infrastructure Services
4.1.7b	Projects are scoped and designed to a 'job ready' state for when funding opportunities arise.	A suit of suitable projects have documentation prepared.	Infrastructure Services
Delivery Plan 2018-2021			
Strategy 4.1.8 Investigate opportunities for stormwater harvesting and reuse.			
Measure		Council Role	Timeframe
Projects identified and implemented. Successful grant applications.		P,A	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.8a	Projects are scoped from stormwater management plan(s) and funding applications submitted.	Projects identified and scoped. Successful grant applications.	Infrastructure Services

Delivery Plan 2018-2021			
Strategy 4.1.9 Apply the principles of Water Sensitive Urban Design (WSUD) to stormwater management.			
Measure		Council Role	Timeframe
Completion of WSUD policy. Investigate grant funding.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.9a	WSUD principles considered as part of development process and implanted were benefits are identified.	Number of implemented projects.	Infrastructure Services Planning & Environmental Services
4.1.9b	Develop a WSUD policy in relation to development and Council works.	Community Participation. Policy developed in line with LLS/Central West Councils Environment and waterways guidelines.	Infrastructure Services Planning & Environmental Services
Delivery Plan 2018-2021			
Strategy 4.1.10 Prepare Stormwater Management Plans.			
Measure		Council Role	Timeframe
Completion of Plans		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.10a	Prepare and implement stormwater strategic management plan to reduce impacts of stormwater quality and quantity on the local environment.	Millthorpe Stormwater Strategic Management Plan completed.	Infrastructure Services Planning & Environmental Services

Delivery Plan 2018-2021			
Strategy 4.1.11 Maintain cemeteries in accordance with the community's needs and expectations.			
Measure		Council Role	Timeframe
Compliance with regulations. Maintain records.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.11a	Maintain Cemetery Records in accordance with adopted procedures.	Cemetery records up to date. Burial permits and approvals for monumental work issued.	Planning & Environmental Services
4.1.11b	Draft in preparation – to Council 2015.	Draft Cemetery Management Plan completed and with Cemetery Forum for adoption. Consultation conducted.	Planning & Environmental Services
4.1.11c	Maintain cemeteries within available funding levels.	Record customer issues and monitor response times	Planning & Environmental Services
Delivery Plan 2018-2021			
Strategy 4.1.12 Identify surplus Council owned assets for possible sale to be invested in infrastructure reserve.			
Measure		Council Role	Timeframe
Assets identified for sale.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.12a	Undertake review of Council assets to identify those surplus to requirements.	Review on Annual Basis.	Planning & Environmental Services Infrastructure Services
4.1.12b	Proceeds from sale of surplus Council assets restricted for future infrastructure purpose (i.e. Infrastructure Reserve).	Funds transferred.	Corporate Services

Delivery Plan 2018-2021			
Strategy 4.1.13 Maintain and improve Council owned building assets.			
Measure		Council Role	Timeframe
Implementation of Building maintenance program.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.1.13a	Plan Completed – maintenance program ongoing.	Asset Management Plan adopted.	Planning & Environmental Services Infrastructure Services

Strategic Outcome 4.2 Every Village is Connected to Water and Sewerage Services

Delivery Plan 2018-2021			
Strategy 4.2.1 Maintain the availability and quality of water for use in rural areas.			
Measure		Council Role	Timeframe
Water availability and quality. Operational bores.		A,P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.2.1a	Manage the water supply bores in rural locations to provide a secure 'non portable' supply of water to the Shire.	Maintain bore licences and comply with conditions. Pump downtime.	Infrastructure Services
4.2.1b	Meet with Central Tablelands Water representatives on a regular basis.	Meetings attended.	Infrastructure Services
4.2.1c	Participate in Centroc Water Utilities Alliance.	Meetings attended.	Infrastructure Services

Delivery Plan 2018-2021			
Strategy 4.2.2 Ensure Sewerage Treatment Plants are able to meet needs of the Blayney Shire.			
Measure		Council Role	Timeframe
Maintain to licensing standards.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.2.2a	Manage treatment plant to effectively treat raw sewerage.	Ensure compliance with licence requirement. Occasions of plant failure.	Infrastructure Services
4.2.2b	Implement CEEp2 Aeration pond upgrade.	Project implemented in accordance with budget.	Infrastructure Services

Delivery Plan 2018-2021			
Strategy 4.2.3 Provide an effective and Safe Sewerage Collection Network for Blayney Shire.			
Measure		Council Role	Timeframe
Achieve network maintenance.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.2.3a	Maintain the network of collection mains and manholes.	Number of overflows. Annual replacement program implemented. Provide a level of service for connections including attending to chokes and overflows. Problem sewer mains identified and remedial works undertaken.	Infrastructure Services
4.2.3b	Monitor and maintain pump stations to provide efficient conveyance of sewage.	Number of overflows annually. Degree of station downtime.	Infrastructure Services
4.2.3c	Provide treated effluent to Cadia Valley Operations.	Compliance with agreement.	Infrastructure Services
4.2.3d	Update the 'Developer Servicing Plan' in relation to sewer services.	Consultation undertaken and plan updated.	Infrastructure Services
4.2.3e	Review best practice compliance.	Review undertaken to identify compliance gaps and development of action plan.	Infrastructure Services
Delivery Plan 2018-2021			
Strategy 4.2.4 Ensure that the disposal of liquid waste in rural areas is carried out in a healthy manner without negative environmental impact.			
Measure		Council Role	Timeframe
SMF's (sewerage management facilities) reviewed.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.2.4a	Review and update Council's Sewer Management Facilities Procedure.	Review and update expected 2019.	Planning & Environmental Services

Strategic Outcome 4.3 Improved Access to Community and Public Transport Between Villages and Centres

Delivery Plan 2018-2021			
Strategy 4.3.1 Lobby to improve public transport around the shire.			
Measure		Council Role	Timeframe
Improved transport services. Greater accessibility across the Shire.		A	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.3.1a	Assess transport need around Shire.	Survey undertaken. Greater accessibility across the Shire.	Corporate Services

Strategic Outcome 4.4 Development of Rail Infrastructure

Delivery Plan 2018-2021			
Strategy 4.4.1 Advocate for the upgrading of rail infrastructure.			
Measure		Council Role	Timeframe
Meetings attended.		A	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.4.1a	Advocate the upgrading of the Blayney Demondrille Railway to support transport to/from the Blayney Local Government Area.	Meetings attended.	General Manager Infrastructure Services

Strategic Outcome 4.5 Sustainable Waste Management

Delivery Plan 2018-2021			
Strategy 4.5.1 Develop and promote programs that increase the participation of the community in recycling and reducing waste going to landfill.			
Measure	Council Role	Timeframe	
Attendance at Netwaste meetings. Educational material developed. Participation in recycling program.	P	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
4.5.1a	Develop programs with Netwaste that support recovery, reuse and recycling.	Attend Netwaste meetings. Volume of waste going to landfill. Manage solid waste in an efficient, affordable and sustainable manner.	Planning & Environmental Services

PERFORMANCE INDICATORS:

- 1 Transport patronage
- 2 Properties connected to water and sewer
- 3 Aged care accommodation waiting lists and occupancy rates
- 4 Number of rail movements and tonnages carried
- 5 Community survey results
- 6 Infrastructure service levels

Future Direction 5 – Develop Strong and Connected Communities

The geographic spread and distances between our town, villages and settlements can cause a lack of cohesion on occasions. There is a need to integrate, improve communication and linkages between our communities so that they can share, support and learn from one another. This will also help build their capacity to be self reliant. Both transport and modern technology can help with this. Strong communities are



healthy and fit communities and this is especially important as the population ages. Access to medical facilities when needed is important particularly in emergencies. Balanced communities retain both younger and older members and this helps maintain viable population levels. Both age groups need the facilities and opportunities to participate and contribute to community life.

Strategic Outcome 5.1 A Diverse and Sustainable Population in our Communities and Villages

Delivery Plan 2018-2021			
Strategy 5.1.1 Assist incorporated village committees, progress associations and hall committees.			
Measure		Council Role	Timeframe
Active Village committee		P,F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
5.1.1a	Identify Village Committees, progress associations and hall committees requiring assistance to develop programs and local improvements.	Implement insurance contributions funding programs.	Corporate Services
Delivery Plan 2018-2021			
Strategy 5.1.2 Promote living in the Blayney Shire.			
Measure		Council Role	Timeframe
Residents Pack developed		P,F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
5.1.2a	Review Promotions Program for living in the Blayney Shire.	Update information on website. Update new residents pack.	Corporate Services

Strategic Outcome 5.2 Fit and Healthy Community Members

Delivery Plan 2018-2021			
Strategy 5.2.1 Build partnerships with community groups to increase use of parks and reserves.			
Measure		Council Role	Timeframe
Interaction with user groups.		A,P,F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
5.2.1a	Identify Community groups using parks and reserves.	Meet with community groups. Develop strategic plans to enhance existing facilities across the Shire.	Infrastructure Services
Delivery Plan 2018-2021			
Strategy 5.2.2 Provide for the implementation of projects, identified in Council's Pedestrian and Access Mobility, Bike Plan to improve community health and fitness.			
Measure		Council Role	Timeframe
Meetings attended.		A,P,F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
5.2.2a	Develop annual implementation plan of priority pedestrian/cycling projects.	Plan is developed annually. PAMP is used to identify remaining priority projects.	Infrastructure Services
5.2.2b	Implement the annual pedestrian cycling projects plan from projects identified in Long Term Financial Plan.	Projects compliant with RMS funding guidelines to maximize funding potential.	Infrastructure Services
5.2.2c	Participate in the Blayney Shire Access Committee.	Attendance at Access Committee Meetings	Planning & Environmental Services
5.2.2d	Council ensures that adequate access is provided to all buildings and public spaces, as required by legislation.	Street-side access issues identified are assessed and included in future works programs where warranted.	Infrastructure Services Planning & Environmental Services

Strategic Outcome 5.3 Full and Equitable Access and Strong Usage of Information and Communication Technologies Across the Shire

Delivery Plan 2018-2021			
Strategy 5.3.1 Implement programs to build community skills with computer technology, and community participation and social inclusion amongst older Australians.			
Measure		Council Role	Timeframe
Internet access available to community. Program participation		F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
5.3.1a	Provide support for the provision of information and communication technologies in the Shire.	Information provided on Council's website and Blayney Library. Internet access available at Library and Blayney Tourist & Community Information Centre.	Corporate Services

Strategic Outcome 5.4 Capable, Self Sufficient Communities Engaged in Decision Making About Issues that Affect Them

Delivery Plan 2018-2021			
Strategy 5.4.1 Develop and implement a community engagement process and policy			
Measure		Council Role	Timeframe
Informed communities.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
5.4.1a	Utilise electronic survey processes, social and print media to promote, research and engage with the community.	Undertake community surveys. Issued press releases. Respond to community issues and needs in future delivery plans.	General Manager
Delivery Plan 2018-2021			
Strategy 5.4.2 Develop and implement plans for villages and townships			
Measure		Council Role	Timeframe
Plans are implemented.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
5.4.2a	Plans developed – implementation ongoing as funds become available.	Plans are implemented within budgetary constraints.	General Manager
Delivery Plan 2018-2021			
Strategy 5.4.3 Encourage volunteerism within the Community			
Measure		Council Role	Timeframe
Promotion undertaken.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
5.4.3a	Develop and review promotional campaign material.	Promotion on Council website and Newsletters.	General Manager
5.4.3b	Review and update database of community of community organisations and contacts in the Shire.	Information accessible.	Corporate Services

PERFORMANCE INDICATORS:

1. Population
2. Technology coverage
3. Health
4. Community calendar of events
5. Community survey results

Future Direction 6 - Leadership

To achieve our preferred future we will all need to work together. Working together will be easily achieved if we have strong relationships and networks. Present relationships and networks will benefit from a planned approach to community engagement and involvement in decisions and activities that are important to people. Building the capacity of existing and emerging community leaders throughout the Shire will strengthen



networks, build trust and result in more successful outcomes. Elected representatives need to work as a team and the Council organization needs to be well run and resourced to do the work it has to do to help achieve the preferred future. Governance needs to be open with every interaction an opportunity to build trust, confidence and credibility.

Strategic Outcome 6.1 Good Governance across our Communities

Delivery Plan 2018-2021			
Strategy 6.1.1 Councillors to exhibit leadership on Council and participate in committees and community organisations			
Measure	Council Role	Timeframe	
Attendance at meetings. Councillor presence on relevant committees.	P,A,F	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.1.1a	Council delegates participate in committees and community organisations.	Delegate Reports included in Council's Business Papers.	General Manager

Delivery Plan 2018-2021			
Strategy 6.1.2 Promote resource sharing and collaboration with regional organisations			
Measure		Council Role	Timeframe
Participation in meetings. Resource sharing projects.		P,F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.1.2a	Active participation in the WBC Alliance, Centroc and Central Tablelands Water.	Regional Organisations remain strong and provide valuable outcomes.	General Manager
Delivery Plan 2018-2021			
Strategy 6.1.3 Encourage sound governance practice in community organisations			
Measure		Council Role	Timeframe
Provide assistance and training as requested.		F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.1.3a	Develop program with groups to build capacity.	Training programs identified and promoted as available.	Corporate Services

Strategic Outcome 6.2 Meaningful Communication Between Shire Communities and the Council

Delivery Plan 2018-2021			
Strategy 6.2.1 Identify and engage with Shire Community Groups.			
Measure		Council Role	Timeframe
Establish regular communications with Shire Community Groups.		P,A,F	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.2.1a	Identify social, sporting, business groups across the Shire.	Maintain communication distribution lists and communicate regularly.	General Manager
6.2.1b	Utilise Social Media to communicate with the broader community.	Social media networks monitored and updated.	General Manager

Delivery Plan 2018-2021			
Strategy 6.2.2 Implement Council's Community Engagement Plan			
Measure		Council Role	Timeframe
Engagement activities conducted		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.2.2a	Council conduct community surveys, as required to enhance its community services and needs.	Utilise online surveys	General Manager
Delivery Plan 2018-2021			
Strategy 6.2.3 Develop communications between Councillors and the community to provide community opinion.			
Measure		Council Role	Timeframe
Community satisfaction with communication processes. Available to community.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.2.3a	Ongoing promotion of Councillor communication through electronic and print media.	Ongoing promotion of Councillor communication through electronic and print media.	General Manager
Delivery Plan 2018-2021			
Strategy 6.2.4 Manage a customer request system to assist communications between community and Council			
Measure		Council Role	Timeframe
Response times to requests.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.2.4a	Monthly activity report provided to Management.	Reports provided to Management.	Corporate Services.

Strategic Outcome 6.3 A Well Run Council Organisation

Delivery Plan 2018-2021			
Strategy 6.3.1 Provide a framework for the efficient and effective administration of Council.			
Measure		Council Role	Timeframe
Assess Council's position against the Better Practice Review.		P,A	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.3.1a	Implement internal audit program.	Business process reviews undertaken.	Corporate Services
6.3.1b	Review of policies every 4 years.	25% of policies reviewed.	Corporate Services
6.3.1c	Undertake a Better Practice Review of the Council activities.	Preview progressed.	Corporate Services
6.3.1d	Provide training for Councillors and staff	Identified Training programs for Councillors.	General Manager
Delivery Plan 2018-2021			
Strategy 6.3.2 Maintain a stable and secure financial structure for Council			
Measure		Council Role	Timeframe
Report financial outcomes as required by legislation.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.3.2a	Review ten year financial plan.	Plan reviewed and updated.	Corporate Services
6.3.2b	Review and report on Council's budget performance.	Quarterly Budget review to Council.	Corporate Services
6.3.2c	Council's annual statements completed per statutory requirements.	Audited statements lodged with OLG within statutory timeframe.	Corporate Services

Delivery Plan 2018-2021			
Strategy 6.3.3 Support actions for the sustainable future of local government			
Measure		Council Role	Timeframe
Review Destination 2036 outcomes and actions to improve local government.		A	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.3.3a	Attend meetings with State and Local Government authorities to review changes identified in review documents.	Meetings attended.	General Manager
6.3.3b	Work with councils in region to review Joint Organisations and Shared Services arrangements.	Meetings attended.	General Manager
6.3.3c	Review by Council of documents under the Integrated Planning and Reporting process to deliver sustainable services and assets across the Blayney Shire.	Meetings attended.	General Manager
Delivery Plan 2018-2021			
Strategy 6.3.4 Develop strategies that respond to the impact of climate change on the community			
Measure		Council Role	Timeframe
Supply of community information.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.3.4a	Promote activities that reduce the volume of greenhouse gases emitted into the atmosphere.	Attend regional organisation meetings and provide information on Council's website.	Planning & Environmental Services

Strategic Outcome 6.4 A Safe Community

Delivery Plan 2018-2021			
Strategy 6.4.1 Provide support for emergency management in Blayney Shire in accordance with SERM Act			
Measure	Council Role	Timeframe	
Emergencies responded to.	P,F	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.4.1a	Provide executive support to the Local Emergency Management Committee.	LEMO (DIS) organizes and attends meetings. ERM reviewed. Emplan reviewed. Exercises conducted with support of Council. The EOC is maintained in a state of readiness.	Infrastructure Services
6.4.1b	Support the operation of the SES.	Provide accommodation and support for Blayney SES unit.	Infrastructure Services
Delivery Plan 2018-2021			
Strategy 6.4.2 Undertake regulatory responsibilities for environmental health and animal control			
Measure	Council Role	Timeframe	
Regulatory responsibilities are met.	P,F	30/06/2019	
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.4.2a	Provide the statutory animal control services.	Animal control services provided.	Planning & Environmental Services

Delivery Plan 2018-2021			
Strategy 6.4.3 Educate communities on road and pedestrian safety			
Measure		Council Role	Timeframe
Programs delivered.		F,A	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.4.3a	Continued support to the role and function of a Road Safety Officer and implementation of the annual Road Safety Action Plan.	Annual plan submitted and delivered.	Infrastructure Services
Delivery Plan 2018-2021			
Strategy 6.4.4 Review risk management of council operations			
Measure		Council Role	Timeframe
Plan is implemented and risk managed.		P	30/06/2019
Operational Plan 2017/2018			
Ref	Action	Measure	Directorate
6.4.4a	Adoption and review of Enterprise Risk Management Plan.	Plan completed.	General Manager
6.4.4b	Implement Risk Management Plan	Implementation commenced.	General Manager

PERFORMANCE INDICATORS:

- 1 Engagement activities
- 2 Community satisfaction
- 3 Resource sharing
- 4 Communication processes

Resourcing Strategy

The Resourcing plans should be read in conjunction with the Delivery and Operational Plans.

As part of the Integrated Planning and Reporting Framework councils are also required to develop **resourcing plans** that support the achievement of activities and tasks within the Delivery and Operational Plan.

These plans include:

- **Long Term Financial Plan –**
The Long Term Financial Plan is an important part of Council’s strategic planning process. This is the point where long-term community aspirations and goals are tested against financial realities. It is also where Council and the community may decide what resources councils need to influence and work with other parties so that they might deliver on responsibilities. (Integrated Planning and Reporting Manual, OLG)
- **Asset Management Plans**
The Asset Management Policy is a council endorsed policy which sets the broad framework for undertaking asset management in a structured and coordinated way. It outlines why and how asset management will be undertaken. It provides a clear direction for asset management and defines key principles that underpin asset management for the council. (Integrated Planning and Reporting Manual, OLG)
- **Workforce Management Plan**
An effective workforce strategy aims to provide Council with the people best able to inform its strategic direction, develop innovative approaches to complex issues and deliver appropriate services effectively and efficiently. (Integrated Planning and Reporting Manual, OLG)

Income Statement – 4 Years

INCOME STATEMENT - CONSOLIDATED	Projected Years			
	2017/18	2018/19	2019/20	2020/21
	\$	\$	\$	\$
Income from Continuing Operations				
Revenue:				
Rates & Annual Charges	10,555,421	10,994,001	11,242,376	11,514,372
User Charges & Fees	1,846,360	1,871,825	1,936,424	2,011,275
Interest & Investment Revenue	374,705	356,950	388,728	432,868
Other Revenues	226,862	226,365	252,773	237,313
Grants & Contributions provided for Operating Purposes	3,449,856	3,539,579	3,607,980	3,642,196
Grants & Contributions provided for Capital Purposes	8,923,507	3,247,789	726,172	1,629,153
Other Income:				
Net gains from the disposal of assets	713,049	147,088	-	110,382
Joint Ventures & Associated Entities	-	-	-	-
Total Income from Continuing Operations	26,089,761	20,383,596	18,154,453	19,577,559
Expenses from Continuing Operations				
Employee Benefits & On-Costs	6,516,268	6,541,299	6,693,581	6,887,281
Borrowing Costs	202,462	224,388	214,059	194,009
Materials & Contracts	2,224,353	2,440,541	2,811,305	2,808,285
Depreciation & Amortisation	5,400,150	5,388,831	5,367,989	5,398,391
Impairment	-	-	-	-
Other Expenses	2,598,232	2,507,652	2,555,378	2,597,172
Interest & Investment Losses	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	16,941,465	17,102,711	17,642,312	17,885,138
Operating Result from Continuing Operations	9,148,297	3,280,885	512,141	1,692,422
Discontinued Operations - Profit/(Loss)	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-
Net Operating Result for the Year	9,148,297	3,280,885	512,141	1,692,422
Net Operating Result before Grants and Contributions provided for Capital Purposes	224,789	33,096	(214,030)	63,269

INCOME STATEMENT - GENERAL FUND	Projected Years			
	2017/18	2018/19	2019/20	2020/21
	\$	\$	\$	\$
Income from Continuing Operations				
Revenue:				
Rates & Annual Charges	9,458,678	9,859,615	10,069,152	10,283,246
User Charges & Fees	1,638,003	1,654,492	1,709,797	1,766,699
Interest & Investment Revenue	225,455	208,085	235,549	265,283
Other Revenues	221,999	221,566	248,279	233,142
Grants & Contributions provided for Operating Purposes	3,429,726	3,518,947	3,586,832	3,620,518
Grants & Contributions provided for Capital Purposes	8,875,924	3,199,017	676,180	1,577,911
Other Income:				
Net gains from the disposal of assets	713,049	147,088	-	110,382
Joint Ventures & Associated Entities	-	-	-	-
Total Income from Continuing Operations	24,562,834	18,808,810	16,525,789	17,857,181
Expenses from Continuing Operations				
Employee Benefits & On-Costs	6,237,761	6,254,518	6,398,278	6,583,202
Borrowing Costs	151,023	176,669	169,789	153,596
Materials & Contracts	1,535,356	1,753,451	2,106,893	2,175,265
Depreciation & Amortisation	4,827,441	4,808,276	4,779,477	4,801,811
Impairment	-	-	-	-
Other Expenses	2,481,159	2,399,653	2,444,679	2,483,705
Interest & Investment Losses	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	15,232,741	15,392,567	15,899,116	16,197,579
Operating Result from Continuing Operations	9,330,093	3,416,243	626,673	1,659,602
Discontinued Operations - Profit/(Loss)	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-
Net Operating Result for the Year	9,330,093	3,416,243	626,673	1,659,602
Net Operating Result before Grants and Contributions provided for Capital Purposes	454,169	217,225	(49,507)	81,691

INCOME STATEMENT - SEWER FUND	Projected Years			
	2017/18	2018/19	2019/20	2020/21
	\$	\$	\$	\$
Income from Continuing Operations				
Revenue:				
Rates & Annual Charges	1,096,743	1,134,387	1,173,223	1,231,126
User Charges & Fees	208,357	217,333	226,627	244,576
Interest & Investment Revenue	149,250	148,865	153,179	167,586
Other Revenues	4,864	4,799	4,494	4,171
Grants & Contributions provided for Operating Purposes	20,130	20,632	21,148	21,678
Grants & Contributions provided for Capital Purposes	47,583	48,772	49,992	51,242
Other Income:				
Net gains from the disposal of assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Income from Continuing Operations	1,526,928	1,574,787	1,628,663	1,720,379
Expenses from Continuing Operations				
Employee Benefits & On-Costs	278,506	286,781	295,303	304,079
Borrowing Costs	51,439	47,719	44,270	40,413
Materials & Contracts	688,997	687,090	704,411	633,020
Depreciation & Amortisation	572,709	580,555	588,512	596,580
Impairment	-	-	-	-
Other Expenses	117,073	108,000	110,700	113,467
Interest & Investment Losses	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-
Total Expenses from Continuing Operations	1,708,724	1,710,145	1,743,195	1,687,559
Operating Result from Continuing Operations	(181,796)	(135,358)	(114,532)	32,820
Discontinued Operations - Profit/(Loss)	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-
Net Operating Result for the Year	(181,796)	(135,358)	(114,532)	32,820
Net Operating Result before Grants and Contributions provided for Capital Purposes	(229,379)	(184,129)	(164,524)	(18,422)

Capital Expenditure Program – 4 years

Capital Expenditure Program 2017/18	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
BUILDINGS						
Public Conveniences						
Blayney - King George Oval - Carcoar St	R	6,000				6,000
Lyndhurst - Recreation Ground - Harrow St	R	4,000				4,000
Lyndhurst - Capital Park - Mt McDonald Rd	R	2,000				2,000
Blayney - Carrington Park - Osman St	R	3,000				3,000
Total Public Conveniences		15,000	-	-	-	15,000
Public Libraries						
Blayney - Library - Adelaide St	R	6,920	6,920			
Total Public Libraries		6,920	6,920	-	-	-
Public Halls						
Blayney Community Centre - Church St	R	5,253				5,253
Hobbys Yards Hall - Hobbys Yards Rd	R	5,000				5,000
Mandurama Recreation Ground Tennis Club - Gold St	R	5,000				5,000
Blayney - Cultural Centre - Adelaide St	N	40,000				40,000
Total Public Halls		55,253	-	-	-	55,253
CentrePoint Sport & Leisure Centre						
Building & Pool Upgrade	R	873,975	436,988		436,987	
Total CentrePoint Sport & Leisure Centre		873,975	436,988	-	436,987	-
Sporting Grounds						
Blayney Tennis Centre Amenities - Adelaide St	R	2,000				2,000
Blayney - Napier Oval Kiosk - Napier St	R	3,000				3,000
Total Sporting Grounds		5,000	-	-	-	5,000
Parks & Gardens						
Blayney - Carrington Park BBQ Shelter - Church St	R	5,000				5,000
Total Parks & Gardens		5,000	-	-	-	5,000
Blayney Showground						
Blayney - Showground Commentators Box - Marshalls Ln	R	2,000				2,000
Total Blayney Showground		2,000	-	-	-	2,000
TOTAL BUILDINGS		963,148	443,908	-	436,987	82,253
OTHER STRUCTURES						
Public Cemeteries						
Fencing Works	R	20,000				20,000
Total Public Cemeteries		20,000	-	-	-	20,000
Sporting Grounds						
Newbridge Recreation Ground - Fence Renewal	R	55,000	55,000			
Carcoar Sportsground - Resurface Tennis Court 1	R					
Total Sporting Grounds		55,000	55,000	-	-	-
Parks & Gardens						
Village Enhancement Program	R	90,000				90,000
Total Parks & Gardens		90,000	-	-	-	90,000
TOTAL OTHER STRUCTURES		165,000	55,000	-	-	110,000

*N = New
R = Renewal

Capital Expenditure Program 2017/18	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
PLANT & EQUIPMENT						
I.T. Project Based Expenses						
Phone System	R	70,000				70,000
Microwave Link Speed Upgrade	R	5,000				5,000
Website Enhancements	R	2,500				2,500
Upgrade IT Vision Server to Windows 2012/2016	R	5,000				5,000
I.T.Life Cycle Based Expenses						
IPad/Tablet	R	10,000				10,000
Mobile Phones	R	7,500				7,500
Server Replacement	R	40,000				40,000
Network Switches	R	20,000				20,000
Total I.T. Expenses		160,000	-	-	-	160,000
Other Plant & Equipment						
Administration Building - Minor Assets	R	3,075				3,075
CentrePoint - Automatic Pool Covers	R	20,000				20,000
Total Other Plant & Equipment		23,075	-	-	-	23,075
PLANT REPLACEMENT						
Light Vehicle Replacements						
Light Vehicle Replacement - Corporate Support	R	110,700				110,700
Light Vehicle Replacement - Engineering	R	131,200				131,200
Light Vehicle Replacement - Environment	R	49,200				49,200
Light Vehicle Replacement - Town Planning	R	43,050				43,050
Light Vehicle Replacement - Fleet	R	61,500			61,500	
Total Light Vehicle Replacements		395,650	-	-	61,500	334,150
Major Plant						
Loader Cat 950	R	307,500			307,500	
Total Major Plant		307,500	-	-	307,500	-
Trucks						
Hilux 4wd workshop	R	43,050			43,050	
Scania 12t. tipper	R	256,250			256,250	
Hino Streetsweeper	R	281,875			281,875	
Dog Trailer	N	76,875			76,875	
Total Trucks		658,050	-	-	658,050	-
Minor Plant						
New Holland telehandler	R	143,500			143,500	
Small plant & tools	R	30,750			30,750	
Total Minor Plant		174,250	-	-	174,250	-
Temporary Plant - Southern Cadia Access						
Watercarts x 2	N	550,000				550,000
8 Tonne Truck	N	116,000				116,000
Rollers x 2	N	290,000				290,000
Light Vehicles x 4	N	170,000				170,000
Total Temporary Plant - Southern Cadia Access		1,126,000	-	-	-	1,126,000
TOTAL PLANT REPLACEMENT						
		2,661,450	-	-	1,201,300	1,460,150
TOTAL PLANT & EQUIPMENT						
		2,844,525	-	-	1,201,300	1,643,225

*N = New
R = Renewal

Capital Expenditure Program 2017/18	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
INFRASTRUCTURE						
Urban Stormwater Drainage						
Naylor Street Stability Works	N	55,000				55,000
Stormwater Drainage Renewals	R	57,848				57,848
Total Urban Stormwater Drainage		112,848	-	-	-	112,848
Footpaths						
Spot Renewals	R	43,076				43,076
Mandurama - Olive Street	R	61,162				61,162
Blayney - Rail Pedestrian Crossing Adelaide St (Design Works)	R	40,000	30,000			10,000
Blayney - Orange Rd to Binstead St	N	23,985				23,985
Blayney - Lindsay St	N	22,600				22,600
Mandurama - Gold St - FP existing to to Memorial Hall	N	11,982				11,982
Millthorpe - Montgomery St - FP (E side) - Victoria St to Crowson St	N	27,983				27,983
Total Footpaths		230,788	30,000	-	-	200,788
Local Roads Rehabilitation						
Browns Creek Road	R	2,482,951	2,135,338			347,613
Resources for Regions	R	6,536,256	4,974,563		1,561,693	
Mandurama Road	R	782,000	391,000			391,000
Barry Road	R	250,000				250,000
Heavy Patching	R	560,572				560,572
Total Local Roads Rehabilitation		10,611,779	7,500,901	-	1,561,693	1,549,185
Reseal Program						
		390,000	-	-	-	390,000
Regional Roads						
Belubula Way	R	431,641	215,821			215,820
Total Regional Roads		431,641	215,821	-	-	215,820
Bridges & Major Culverts						
Browns Creek Road Cowriga Creek	R	953,750		953,750		
Coombing St Belubula River	R	100,000		100,000		
Dowsetts Ln Coombing Creek	R	237,630		237,630		
Errowanbang Road Corrugated Culvert	R	26,266		2,181		24,085
Errowanbang Road Dirt Hole Creek	R	777,666	591,860		185,806	
Glenarvon Road Macquarie Swamp	R	31,519		31,519		-
Hines Lane, Grubbenbun Creek	R	110,000				110,000
Lucan Road, Limestone Creek	R	140,000				140,000
Newbridge Road, Evans Plains Creek	R	474,920		474,920		
Winterbottoms Lane, Unknown	R	140,000				140,000
Total Bridges & Major Culverts		2,991,751	591,860	1,800,000	185,806	414,085
TOTAL INFRASTRUCTURE		14,768,807	8,338,582	1,800,000	1,747,499	2,882,726
SEWER						
New Works						
Renewable Energy Project	N	75,000			75,000	
S68 compliance for CVO pump station	N	75,000			75,000	
Total New Works		150,000	-	-	150,000	-

*N = New
R = Renewal

Capital Expenditure Program 2017/18	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
Renewals						
P&E Replacement (CCTV Camera, Jetter, Loader, Ute etc)	R	43,050			43,050	
Manhole Rehabilitation Program	R	80,000			80,000	
Aerator investigation / renewal	R	140,000			140,000	
Lining/Replacement of Sewer Mains	R	100,000			100,000	
Total RenewalWorks		363,050	-	-	363,050	-
TOTAL SEWER		513,050	-	-	513,050	-
Total Capital Expenditure		19,254,530	8,837,490	1,800,000	3,898,836	4,718,204

Capital Expenditure Program 2018/19	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
BUILDINGS						
Public Conveniences						
Blayney - Carrington Park - Osman St	R	4,000				4,000
Blayney - Tennis Centre Amenities - Adelaide St	R	4,000				4,000
Carcoar - Sportsground - Naylor St	R	5,000				5,000
Total Public Conveniences		13,000	-	-	-	13,000
Public Libraries						
Blayney - Library - Adelaide St	R	6,920	6,920			
Total Public Libraries		6,920	6,920	-	-	-
Public Halls						
Blayney Community Centre - Church St	R	5,384				5,384
Total Public Halls		5,384	-	-	-	5,384
CentrePoint Sport & Leisure Centre						
Solar Panels	N	150,000		150,000		
Building & Pool Upgrade	R	2,253,175	890,500	850,000	512,675	
Total CentrePoint Sport & Leisure Centre		2,403,175	890,500	1,000,000	512,675	-
Parks & Gardens						
Carcoar - Carcoar Dam Viewing Shelter - Carcoar Dam Rd	R	4,000				4,000
Total Parks & Gardens		4,000	-	-	-	4,000
Blayney Showground						
Blayney - Showground Pavilion - Marshalls Ln	R	20,000				20,000
Total Blayney Showground		20,000	-	-	-	20,000
TOTAL BUILDINGS		2,452,479	897,420	1,000,000	512,675	42,384
OTHER STRUCTURES						
Environment						
Water Bore Renewal Plan	R	20,000			20,000	
Total Environment		20,000	-	-	20,000	-
Sporting Grounds						
Carcoar Sportsground - Resurface Tennis Court 1	R	70,000	35,000			35,000
Total Sporting Grounds		70,000	35,000	-	-	35,000
Parks & Gardens						
Village Enhancement Program	R	90,000				90,000
Total Parks & Gardens		90,000	-	-	-	90,000
TOTAL OTHER STRUCTURES		180,000	35,000	-	20,000	125,000
PLANT & EQUIPMENT						
I.T. Project Based Expenses						
VMWare ESX Upgrades	R	4,000				4,000
Website Enhancements	R	2,500				2,500
Exchange Upgrades	R	5,000				5,000
I.T. Life Cycle Based Expenses						
PC Replacement/Additions	R	70,000				70,000
IPad/Tablet	R	10,290				10,290
Mobile Phones	R	7,718				7,718
Total I.T. Expenses		99,508	-	-	-	99,508

* N = New
R = Renewal

Capital Expenditure Program 2018/19	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
Other Plant & Equipment						
Administration Building - Minor Assets	R	3,152				3,152
CentrePoint - Minor Assets	R	10,769				10,769
Total Other Plant & Equipment		13,921	-		-	13,921
PLANT REPLACEMENT						
Light Vehicle Replacements						
Light Vehicle Replacement - Corporate Support	R	88,253				88,253
Light Vehicle Replacement - Engineering	R	131,328				131,328
Light Vehicle Replacement - Animal Control	R	47,278				47,278
Light Vehicle Replacement - Health	R	44,126				44,126
Light Vehicle Replacement - Building Control	R	44,126				44,126
Light Vehicle Replacement - Fleet	R	63,038			63,038	
Total Light Vehicle Replacements		418,149	-		63,038	355,111
Major Plant						
Grader Cat 12M	R	378,225			378,225	
Total Major Plant		378,225	-	-	378,225	-
Trucks						
Isuzu NPR 200 2 t. tipper - P & G	R	68,291			68,291	
Total Trucks		68,291	-	-	68,291	-
Minor Plant						
Small plant & tools	R	31,519				31,519
Total Minor Plant		31,519	-		-	31,519
TOTAL PLANT REPLACEMENT		896,184	-	-	509,554	386,630
TOTAL PLANT & EQUIPMENT		1,009,613	-		509,554	500,059
INFRASTRUCTURE						
Urban Stormwater Drainage						
Stormwater Drainage Renewals	R	115,669				115,669
Total Urban Stormwater Drainage		115,669	-	-	-	115,669
Footpaths						
Spot Renewals	R	44,153				44,153
Blayney - Rail Pedestrian Crossing Adelaide St	N	165,000	123,750			41,250
Blayney Adelaide St Kerb Blisters x 4	N	768,750	768,750			
Blayney - Adelaide St Improve Disabled Parking	N	7,175	7,175			
Lyndhurst MWH - SP Russart to Harrow St	N	99,938	49,969			49,969
Mandurama - Olive St Reallocate Pedestrian Site (Design)	N	55,000	30,000			25,000
Millthorpe - George St to Victoria St (Child Care Centre)	N	17,989				17,989
Millthorpe - Blake St to Pym St	N	17,189				17,189
Total Footpaths		1,175,194	979,644	-	-	195,550
Local Roads Rehabilitation						
Forest Reefs Road	R	999,217			999,217	
Resources for Regions	R	1,176,204	576,340		599,864	
Mandurama Road	R	801,550	400,775			400,775
Newbridge Road	R	686,750				686,750
Heavy Patching	R	576,829				576,829
Total Local Roads Rehabilitation		4,240,550	977,115	-	1,599,081	1,664,354

Capital Expenditure Program 2018/19	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
Reseal Program		405,600	-	-	-	-
Regional Roads						
Hobbys Yards Road	R	484,536	242,268			242,268
Total Regional Roads		484,536	242,268	-	-	242,268
Bridges & Major Culverts						
Wombiana Lane	R	53,845				53,845
Culvert Renewal - Garland Road - Yangoora Rd +1.46km	R	105,734				105,734
Total Bridges & Major Culverts		159,579	-	-	-	159,579
TOTAL INFRASTRUCTURE		6,581,128	2,199,027		1,599,081	2,783,020
SEWER						
Renewals						
Manhole Rehabilitation Program	R	80,000			80,000	
Lining/Replacement of Sewer Mains	R	226,282			226,282	
Replacement of pumps in SPS (incl Millthorpe)	R	33,942			33,942	
Sludge Lagoon aerator & pump replacement	R	22,628			22,628	
Total Renewals		362,852	-		362,852	-
TOTAL SEWER		362,852	-		362,852	-
Total Capital Expenditure		10,586,072	3,131,447	1,000,000	3,004,162	3,450,463

Capital Expenditure Program 2019/20	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
BUILDINGS						
Public Libraries						
Blayney - Library - Adelaide St	R	6,920	6,920			
Total Public Libraries		6,920	6,920	-	-	-
Public Halls						
Blayney Community Centre - Church St	R	30,000				30,000
Blayney Community Centre - Church St	R	5,519				5,519
Total Public Halls		35,519	-	-	-	35,519
Showground						
Blayney Showground - Covered Multipurpose Arena	N	10,000				10,000
Total Blayney Showground		10,000	-		-	10,000
TOTAL BUILDINGS		52,439	6,920	-	-	45,519
OTHER STRUCTURES						
Environment						
Water Bore Renewal Plan	R	20,000			20,000	
Total Environment		20,000	-	-	20,000	-
Sporting Grounds						
Stillingfleet Courts - Resurface	R	70,000			56,000	14,000
Total Sporting Grounds		70,000	-	-	56,000	14,000
Parks & Gardens						
Village Enhancement Program	R	90,000				90,000
Skate Park - Heritage Park	N	250,000	250,000			
Total Parks & Gardens		340,000	250,000	-	-	90,000
TOTAL OTHER STRUCTURES		430,000	250,000	-	76,000	104,000
PLANT & EQUIPMENT						
I.T. Project Based Expenses						
Website Enhancements	R	2,500				2,500
I.T. Life Cycle Based Expenses						
UPS Battery Back up	R	10,000				10,000
Ipad/Tablet	R	10,588				10,588
Mobile Phones	R	7,942				7,942
Supply and Install of Storage Area Network (SAN)	R	45,000				45,000
Total I.T. Expenses		76,030	-	-	-	76,030
Other Plant & Equipment						
Administration Building - Minor Assets	R	3,230				3,230
CentrePoint - Minor Assets	R	11,038				11,038
Total Other Plant & Equipment		14,268	-	-	-	14,268
PLANT REPLACEMENT						
Light Vehicle Replacements						
Light Vehicle Replacement - Corporate Support	R	116,304				116,304
Light Vehicle Replacement - Engineering	R	137,842				137,842
Light Vehicle Replacement - Environment	R	51,691				51,691
Light Vehicle Replacement - Town Planning	R	45,229				45,229
Total Light Vehicle Replacements		351,066	-	-	-	351,066

* N = New
R = Renewal

Capital Expenditure Program 2019/20	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
Minor Plant						
John Deere 5725 awd bucket	R	91,536			91,536	
John Deere F1575 mower	R	53,845			53,845	
John Deere F1575 mower	R	53,845			53,845	
John Deere F1575 mower	R	53,845			53,845	
Flail mower	R	21,538			21,538	
Flail mower	R	21,538			21,538	
Flail mower	R	21,538			21,538	
Mower trailer - P&G	R	10,769			10,769	
Small plant & tools	R	32,307				32,307
Total Minor Plant		360,758	-	-	328,452	32,307
TOTAL PLANT		711,824	-	-	328,452	383,373
TOTAL PLANT & EQUIPMENT		802,122	-	-	328,452	473,671
INFRASTRUCTURE						
Environment						
Stormwater Drainage	R	118,560				118,560
Footpaths						
Spot Renewals	R	45,256				45,256
Blayney - Carcoar St - SP Orange Rd to Binstead St	R	28,665				28,665
Mandurama - Olive St Relocate Ped Ref - Construction	R	425,000	350,000			75,000
Neville - Crouch St - Carcoar St to Hotel	N	53,235				53,235
Total Footpaths		552,156	350,000	-	-	202,156
Local Roads Rehabilitation						
Forest Reefs Road	R	573,641				573,641
Burnt Yards Road & Icely Street	R	756,450				756,450
Heavy Patching	R	593,557				593,557
Total Local Roads Rehabilitation		1,923,648	-	-	-	1,923,648
Reseal Program		421,824	-	-	-	421,824
TOTAL INFRASTRUCTURE		3,016,188	350,000	-	-	2,666,188
SEWER						
Renewals						
Telemetry Upgrade	R	25,000			25,000	
SPS Improvements - Internal improvements	R					
P&E Replacement (CCTV Camera, Jetter, Loader, Ute etc)	R	45,229			45,229	
Electrical replacements	R					
Manhole Rehabilitation Program	R	80,000			80,000	
Aerator investigation / renewal	R					
Lining/Replacement of Sewer Mains	R	200,000			200,000	
Total Renewals		350,229	-	-	350,229	-
TOTAL SEWER		350,229	-	-	350,229	-
Total Capital Expenditure		4,650,979	606,920	-	754,681	3,289,378

* N = New
R = Renewal

Capital Expenditure Program 2020/21	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
BUILDINGS						
Public Conveniences						
Carcoar - Carcoar Dam - Carcoar Dam Rd	R	7,000				7,000
Carcoar - RFS Station - Icely St	R	4,000				4,000
Total Public Conveniences		11,000	-	-	-	11,000
Public Libraries						
Blayney - Library - Adelaide St	R	6,920	6,920			
Total Public Libraries		6,920	6,920	-	-	-
Public Halls						
Blayney Community Centre - Church St	N	5,657				5,657
Newbridge Recreation Ground Hall - Three Brothers Road	R	7,500				7,500
Total Public Halls		13,157	-	-	-	13,157
Parks & Gardens						
Carrington Park Rotunda - Painting	R	10,000				10,000
Total Parks & Gardens		10,000	-	-	-	10,000
Blayney Showground						
Blayney Showground - Covered Multipurpose Arena	N	1,500,000	1,500,000			
Total Blayney Showground		1,500,000	1,500,000	-	-	-
TOTAL BUILDINGS		1,541,077	1,506,920	-	-	34,157
OTHER STRUCTURES						
Environment						
Water Bore Renewal Plan	R	20,000			20,000	
Total Environment		20,000	-	-	20,000	-
Parks & Gardens						
Village Enhancement Program	R	90,000				90,000
Heritage Park - 4 x new shade sails	R	174,324			17,432	156,892
Total Parks & Gardens		264,324	-	-	17,432	246,892
TOTAL OTHER STRUCTURES		284,324	-	-	37,432	246,892
PLANT & EQUIPMENT						
I.T. Project Based Expenses						
VMWare ESX Upgrades	R	4,500				4,500
Website Enhancements	R	2,500				2,500
IPad/Tablet	R	10,895				10,895
Mobile Phones	R	8,172				8,172
Server Replacement	R	45,000				45,000
Supply and Install of Storage Area Network	R	-				-
Network Switches	R	9,000				9,000
Total I.T. Expenses		80,067	-	-	-	80,067
Other Plant & Equipment						
Administration Building - Minor Assets	R	3,311				3,311
CentrePoint - Minor Assets	R	11,314				11,314
Total Other Plant & Equipment		14,625	-	-	-	14,625

* N = New
R = Renewal

Capital Expenditure Program 2020/21	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
PLANT REPLACEMENT						
Light Vehicle Replacements						
Light Vehicle Replacement - Corporate Support	R	92,720				92,720
Light Vehicle Replacement - Engineering	R	137,977				137,977
Light Vehicle Replacement - Animal Control	R	49,672				49,672
Light Vehicle Replacement - Health	R	46,360				46,360
Light Vehicle Replacement - Building Control	R	46,360				46,360
Light Vehicle Replacement - Fleet	R	38,633			38,633	
Total Light Vehicle Replacements		411,722	-	-	38,633	373,089
Major Plant						
Roller Dynapac CA5000D	R	209,724			209,724	
Total Major Plant		209,724	-	-	209,724	-
Trucks						
Kenworth Tipper	R	275,953			275,953	
Total Trucks		275,953	-	-	275,953	-
Minor Plant						
Kubota Ride-on Mower	R	27,595			27,595	
Kubota Ride-on Mower	R	27,595			27,595	
Small plant & tools	R	33,114				33,114
Total Minor Plant		88,305	-	-	55,191	33,114
TOTAL PLANT REPLACEMENT		985,704	-	-	579,501	406,203
TOTAL PLANT & EQUIPMENT		1,080,396	-	-	579,501	500,895
INFRASTRUCTURE						
Urban Stormwater Drainage						
Stormwater Drainage Renewals	R	121,525				121,525
Total Urban Stormwater Drainage		121,525	-	-	-	121,525
Footpaths						
Spot Renewals	R	46,388				46,388
Blayney - Napier St	R	10,565				10,565
Blayney - Gowan Pl	R	3,689				3,689
Blayney - Binstead St - SP Raphael St to Burton St (S Side)	N	27,950				27,950
Blayney - Carcoar St existing to Binstead St	N	7,508				7,508
Blayney - Ewin St FP Palmer St to existing	N	15,722				15,722
Mandurama FP to Memorial Park	N	20,963				20,963
Neville - Crouch St - Carcoar St to Pub	N	61,210				61,210
Millthorpe - Crowson St FP Stabback to Unwin St	N	16,141				16,141
Total Footpaths		210,136	-	-	-	210,136
Local Roads						
Local Roads Rehabilitation						
Carcoar Street, Memorial Drive & Gerty Street	R	1,453,802				1,453,802
Heavy Patching	R	610,770				610,770
Total Local Roads Rehabilitation		2,064,572	-	-	-	2,064,572
Reseal Program						
	R	438,697	-	-	-	438,697
TOTAL INFRASTRUCTURE		2,834,930	-	-	-	2,834,930

Capital Expenditure Program 2020/21	N R*	Original Budget	Asset Management Budget - Funded by			
			Grants & Contributions	New Borrowings	Restrictions	Unrestricted
SEWER						
Renewals						
Replacement of pumps in SPS (incl Millthorpe)	R	11,887			11,887	
Total Renewals		11,887	-	-	11,887	-
TOTAL SEWER		11,887	-	-	11,887	-
Total Capital Expenditure		5,752,614	1,506,920	-	628,820	3,616,874

* N = New
R = Renewal

Revenue Policy

There are two types of revenue raised from ratepayers. The general approach adopted by Council in its revenue policy is as follows for each type of revenue:

Fees and charges

These are the fees for particular services provided where the use of the service is discretionary or the charge only applies to the individual ratepayers who use the service. In these cases Council's policy is:

- where possible, to set the charges to recover the full attributed cost of providing the service; or
- where not possible, and therefore the cost of the service is subsidised by all ratepayers, to clearly show the extent of the subsidy. Some subsidies are unavoidable because of regulatory caps on the fee that can be charged.

Council has embarked on a program aimed at thoroughly investigating the roles and functions undertaken by Council and how these functions are funded. This will include a detailed review of service levels and the setting of fees and charges. The fees and charges for all services provided by Council is set out on pages 115 to 141.

Rates

Rates are levied annually on each registered property owner in the Shire. Council's policy is to set rates at a level that will ensure Council's long term financial sustainability, taking into account:

- the services which the community expects Council to provide;
- the cost of maintaining and replacing assets;
- the expected level of income from grants;
- the servicing of a prudent level of borrowings, to preserve intergenerational equity; and
- the need to cover subsidies in the cost of providing services not fully recouped from fees and charges

but tempered by the community's ability to pay as ascertained through formal consultation.

Allocation of rate burden between ratepayers

Council recognises that rates are a tax and should therefore:

- comply with the principles of taxation including equity, efficiency, simplicity and sustainability; and
- be applied for the overall public benefit of all ratepayers.

In considering the rating structure for the Shire, Council seeks to achieve a reasonable and equitable distribution of the rate burden across all categories of ratepayers. It does this by structuring the rate by:

- a) dividing rateable land into sub-categories having similar characteristics;
- b) dividing the ordinary rate into:
 - i. a base rate; and
 - ii. an ad valorem rate; and
- c) using special rates where appropriate for specific projects or well defined purposes.

Categories of rateable land

Under the Local Government Act there are 4 permissible categories of rateable land: residential, farmland, business and mining.

Councils have discretion to divide these categories into sub-categories for the purpose of making the ordinary rates applicable to each of them. Residential sub-categories must be rural residential or based on centres of population and business sub-categories must be based on centres of activity.

Ordinary rates

Ordinary rates must be levied by Council each year. Each Council may structure its ordinary rate:

- entirely as an ad valorem rate (ie cents in the dollar on the Valuer-General's unimproved capital valuation), which may be subject to a minimum amount; or
- as a base amount plus an ad valorem amount, in which case the base amount for a category or sub-category cannot raise more than 50% of the rates for that category or sub-category.

Council has adopted a policy of using the second or two-part rating structure by levying a base amount plus an ad valorem amount, for the reasons explained below.

Ordinary Rates are applied to properties on the basis of independent valuations supplied to Council on all rateable properties within the Shire boundaries by Land and Property Information NSW. All of the valuations used in the 2017/18 rating period have a base date of 1 July 2016.

In accordance with s497 of the Local Government Act 1993 the structure of the Ordinary Rate comprises:

- i) a base amount; plus
- ii) an ad valorem component (i.e. a rate levied on the unimproved land value).

Each property is categorised into one of four rating categories. The property is then sub-categorised which determines the base amount and the ad valorem rate that is levied on that property.

Base amounts

The base amount, which is a component of the ordinary rate, is a set dollar amount for each sub-category. Council uses a base amount in recognition of the fact that there are basic services provided by Council and general administrative and overhead costs that benefit all properties regardless of rateable value, which in equity should be borne equally by all ratepayers. It also avoids the uneven distribution of the rate burden that would result from a wholly ad valorem rate structure. Base amounts tend to eliminate highs and lows in the total rate burden within each sub-category.

Base rates are used by Councils to reflect the costs of service provision and operational requirements of the organisation. In principle, the base rates should reflect the required costs that need to be met by a Council and its community before other works or services are provided. This includes costs associated with insurance, contributions to the NSW Rural Fire Brigade and Town Fire Brigades, libraries, museums, electricity and gas and some wages.

In setting the base amount for each sub-category Council has sought to achieve a fair and equitable balance between the ratepayers in each sub-category and between sub-categories.

Under Local Government Legislation Council is allowed to raise up to 50% of its rates income from base rates and the remainder from ad valorem rates based on the Valuer General's assessment of a property's Unimproved Capital Value (UCV). In past years Council has set its base rates well below the 50% mark. As the costs of living have increased and government subsidies to Council have reduced, the cost of common services of Council to operate have increased.

Ad valorem rates

Once the base amount is set, the balance of the ordinary rates is calculated as a percentage of the Valuer-General's valuation for each parcel of land. It is a principle of local government rating in NSW that the majority of the rate burden is imposed based on the value of rateable property, so this must remain the primary and predominant determinant of overall rates.

The current base date for all valuations in the Shire is 1 July 2016 and is effective from 1 July 2017.

Special rate variations

Special rate variations have been levied by Council for specific projects. They may be levied on all rateable land in the Shire or only part of it. Council currently has in effect for the 2017/18 Operation Plan the Cadia Special Rate variation for funding roads, bridges, land acquisitions, community infrastructure works and community contributions.

Pensioner rates concessions

In accordance with NSW State government policy, as embodied in section 575 of the *Local Government Act 1993*, Council allows eligible pensioners a concession of \$250 on their assessments for rates and domestic waste management charges. Some part of this is recouped from government, but a substantial part of this concession falls to be borne by Council or, effectively, non-concessional ratepayers. For the 2017/2018 year pensioner concessions were allowed on 620 rate assessments. The rates yield in the tables above is gross revenue before allowing for these concessions.

Hardship policy

Ratepayers who are suffering genuine hardship in payment of their rates may apply to Council for special consideration. This may include agreement to a periodical payment arrangement or in some cases reduction or waiver of interest on overdue rates. Full details are set out in the Pensioner and Rates Hardship Policy (policy 5E) available on Council's website.

Rates and Annual Charges

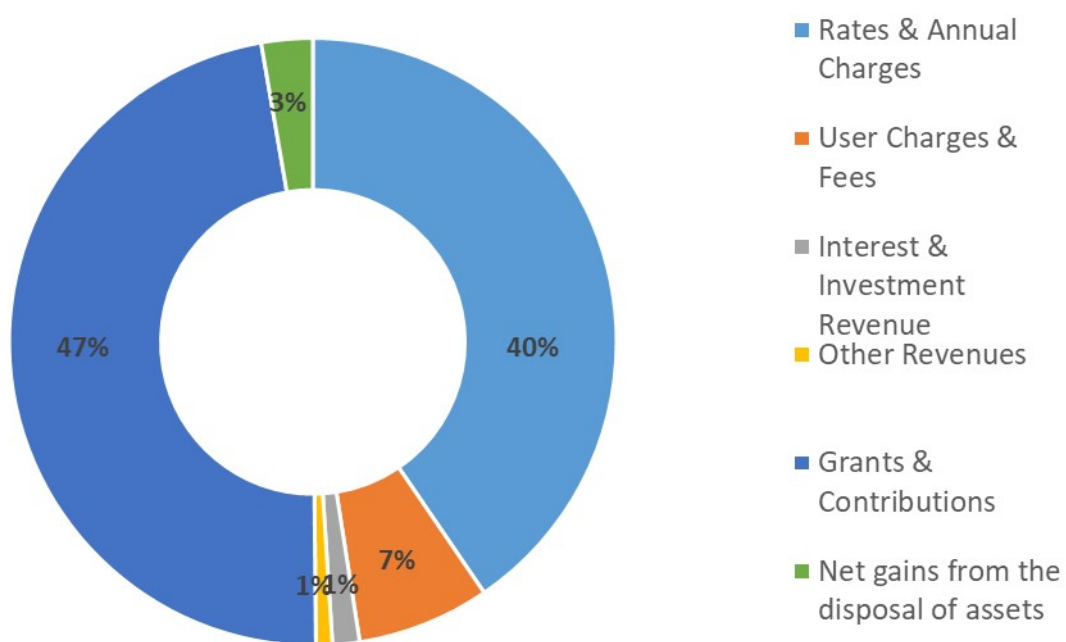
Rating Structure for the 2017/2018 Rating Year

As an organisation, Council is committed to providing revenue-raising policies, which are simple, fair, uniform and more importantly acceptable to the wider community.

Council, at all times, strives to make more effective, efficient and economic use of all available resources by fostering a co-operative approach within the organisation specifically and the broader community generally.

The Local Government Act 1993 prescribes that Council may raise revenue in a number of different ways. These include rates, charges, fees, grants, borrowings and investments.

How does Council receive its funds?



2017/18 Source of Funds	Amount (\$'000)
Rates & Annual Charges	10,555
User Charges & Fees	1,846
Interest & Investment Revenue	375
Other Revenues	227
Grants & Contributions	12,373
Net gains from the disposal of assets	713
Total Income from Continuing Operations	26,089

Included in this Revenue Policy is Council's pricing policy, proposed borrowings and a schedule of Fees and Charges. Following are the forms of charges that Council will be levying on properties in the 2017/2018 Financial Year.

Rate structure 2017/2018 –

Rating Structure for the 2017/2018 Rating Year						
Name of Category/Sub Category	Number of Assessments (A)	Base Rate (B)	Ad Valorem (C)	Land Value (D)	Total Yield (E)	% Yield from Base Amount
Residential						
Ordinary Rate	1119	\$220	0.00286187	\$140,072,652	\$647,050	38.05%
Sub Category - Blayney	1251	\$270	0.00567110	\$85,512,990	\$822,723	41.06%
Sub Category - Millthorpe	321	\$270	0.00358980	\$44,084,860	\$244,926	35.39%
Sub Category - Carcoar	95	\$220	0.00613265	\$4,712,968	\$49,803	41.97%
Business						
Ordinary Rate	86	\$270	0.00595222	\$8,992,266	\$76,744	30.26%
Sub Category - Business Blayney, Millthorpe & Carcoar	228	\$270	0.00935240	\$22,350,564	\$270,591	22.75%
Farmland						
Ordinary Rate	764	\$345	0.00334488	\$553,354,696	\$2,114,485	12.47%
Mining						
Ordinary Rate	1	\$945	0.04285800	\$324,000	\$14,831	6.37%
Sub Category - Mining Gold / Copper Combined	1	\$945	0.04109033	\$101,700,000	\$4,179,832	0.02%
Total Yield	3,866			\$961,104,996	\$8,420,984	

Annual Charges Sewer Services for Blayney and Millthorpe

For Residential Properties

A uniform sewerage charge will be applied to all residential customers in accordance with the Department of Environment, Climate Change and Water Best Practice sewer pricing guidelines.

Residential				
		Access Charge	No of Properties	Total Yield
	Connected	\$576.00	1487	\$856,512
	Vacant/Unmetered	\$296.00	126	\$34,632
Estimated Total Yield				\$891,144

For Non-Residential Properties

A two-part tariff, being a Connection Charge and a Usage Charge will be applied. Non-Residential properties include multiple occupancies, such as non-strata flats and units, and those properties which are categorised as “Business” for rating purposes.

The **Connection Charge** is determined by multiplying the access charge applicable to the water service connection size, by the Sewerage Discharge Factor (SDF).

The **Usage Charge** is determined by multiplying the number of kilolitres of water consumed, by the SDF, and then by \$1.15.

Council will issue sewer usage charges every three months in arrears, which will be included on the rates instalment notice.

The SDF is a customer’s estimated volume discharged into the sewerage system to the customer’s total water consumption. For non-residential properties the SDF varies based on the usage requirements of a customer’s enterprise.

Note: The SDF will vary for individual properties, and is based upon NSW Office of Water, Liquid Trade Waste Regulation Guidelines – April 2009.

Non Residential					
	Annual Charge (Prior to SDF Factor)	No of Properties	Quarter Charge before SDF applied	Min. quarterly amount charged	TOTAL YIELD
20mm Water Service	\$476.00	162	\$119	\$144	
25mm Water Service	\$736.00	21	\$184	\$144	
32mm Water Service	\$1,204.00	18	\$301	\$144	
40mm Water Service	\$1,880.00	11	\$470	\$144	
50mm Water Service	\$2,940.00	24	\$735	\$144	
80mm Water Service	\$7,520.00	1	\$1,880		
100mm Water Service	\$11,756.00	6	\$2,939		
150mm Water Service	\$26,452.00	2	\$6,613		
Vacant/Unmetered	\$296.00	49			
ESTIMATED TOTAL YIELD					\$ 325,000

Examples:

Example 1 - Non Residential Property

Industry/Building:	Office Building
Connection Size:	20mm
Estimated Usage per Quarter:	16 Kilolitres
Sewerage Discharge Factor:	95%
Yearly Access Charge:	\$476

Based on the above information the quarterly access charge would be calculated as follows:

Annual Charge:	$\$476 / 4$	=	\$119.00
Usage Charge:	$16 \times \$1.15$	=	<u>\$ 18.40</u>
			<u>\$137.40</u>
Application of SDF:	$\$137.40 \times 95\%$	=	\$130.53

As this charge is below the minimum then the **customer would be charged the minimum \$144.00**. This is to ensure that the non-residential charge does not fall below the residential charge.

Example 2 - Non Residential Property

Industry/Building:	Restaurant
Connection Size:	20mm
Estimated Usage per Quarter:	170 Kilolitres
Sewerage Discharge Factor:	95%
Yearly Access Charge:	\$464

Based on the above information the quarterly access charge would be calculated as follows:

Annual Charge:	$\$476 / 4$	=	\$119.00
Usage Charge:	$170 \times \$1.15$	=	<u>\$195.50</u>
			<u>\$314.50</u>

Application of SDF:	$\$314.50 \times 95\%$	=	\$298.77
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As this charge is above the minimum then the **customer would be charged the calculated fee above of \$298.77.**

Annual Charges Domestic Waste Management

Domestic Waste Management services are provided to the residents of Blayney, Millthorpe, Carcoar, Lyndhurst, Neville, Panuara, Newbridge, Hobbys Yards, Barry, Forest Reefs and specific rural areas. The service includes a weekly garbage collection service and a fortnightly recycling collection service.

Domestic Waste Management Charge and the Non-Domestic Waste Management Charge will be increased to reflect the increase in service costs.

Domestic		
	Annual Charge	No. of Properties
Domestic Waste Management Charge	\$412.00	1931
Domestic Waste Management Charge – Vacant Land	\$60.00	301
Domestic Waste Management Charge – Rural Areas	\$412.00	559
Non-Domestic		
Non-Domestic Waste Management Charge	\$460.00	301
Extra Services		
Additional Garbage Charge – per bin	\$240.00	87
Additional Recycling Charge – per bin	\$220.00	31
TOTAL YIELD		\$1,209,820

Council Borrowings

Council determines borrowing requirements in conjunction with the review of its 10-year Long Term Financial Plan (LTFP). The borrowing of funds, if required, will be in accordance with Part 12 - Loans (Sections 621,622,623 and 624) of the Local Government Act and the Minister of Local Government Borrowing Order. The 2017/18 Operational Plan includes the following borrowings:

Bridge Replacement Program \$1,800,000

Pricing Policy

The delivery of goods and services within available resources provides the frame work behind the determination of Council pricing structure. The recovery of costs in the provision of goods and services is considered central to the efficient operation of the organisation. Adherence to Council's pricing obligations under the Local Government Act 1993, the Local Government Regulations and other legislation may dilute Council's attempt to recover costs in the provision of some goods and services.

Council reserves the right to discount fees and charges below the cost of providing the product where it considers the benefits of this action represent the best interests of the community. Council has specifically identified that the use of the Community Centre and Sporting Facilities will be subsidised.

Council remains responsive to, but not bound by, the recommendations of other government authorities and other interested parties in relation to setting fees and charges. When determining costs Council recognises that the true costs include costs associated with the product such as administrative or supervisory costs. The true cost may also involve the recovery from current customers for future costs.

Generally, Council endeavours to recover the cost of providing the goods and services, recognising its community service obligations and the ability to pay.

FEES & CHARGES

Administration	Pricing Principle	2017/18 GST	2017/18 Total Fee
Dishonoured Payments			
Fee for returned payments (each instance) in addition to bank charge.	User Pay	\$ 1.59	\$ 17.50
Photocopying			
Black & White Copying			
	User Pay		
- A4 Copies (each)	User Pay	\$ 0.27	\$ 3.00
- A3 Copies (each)	User Pay	\$ 0.32	\$ 3.50
- A2 Copies (each)	User Pay	\$ 1.73	\$ 19.00
- A1 Copies (each)	User Pay	\$ 2.05	\$ 22.50
- Double Sided - Above fee plus	User Pay	10%	50% + GST
Colour Copying			
	User Pay		
- A4 Copies (each)	User Pay	\$ 0.27	\$ 3.00
- A3 Copies (each)	User Pay	\$ 0.32	\$ 3.50
- A2 Copies (each)	User Pay	\$ 2.73	\$ 30.00
- A1 Copies (each)	User Pay	\$ 4.32	\$ 47.50
- Double Sided – Above fee plus	User Pay	10%	50% + GST
GIS Search and Retrieve Information			
	User Pay		
- A4 Sheet	User Pay	\$ 5.18	\$ 57.00
- A3 Sheet	User Pay	\$ 6.27	\$ 69.00
- A2 Sheet	User Pay	\$ 8.55	\$ 94.00
- A1 Sheet	User Pay	\$ 11.77	\$ 129.50
- A0 Sheet	User Pay	\$ 13.09	\$ 144.00
PA System Hire			
	User Pay		
- PA System (per day)	User Pay	\$ 9.77	\$ 107.50
- Lectern (per day)	User Pay	\$ 5.09	\$ 56.00
- Security Deposit (Refundable)	User Pay	\$ -	\$ 100.00
Computer Projector Hire (Community Groups and Agencies Only)			
	User Pay		
- Projector (per day)	User Pay	\$ 15.64	\$ 172.00
- Security Deposit (Refundable)	User Pay	\$ -	\$ 100.00
Section 603 Certificates			
- Certificate Fee	Statutory **	\$ -	\$ 80.00
- Additional Urgent Fee (within 48hrs)	User Pay	\$ 5.91	\$ 65.00
- Refund / Cancellation Fee	User Pay	\$ 2.45	\$ 27.00
- Duplicate Certificate Fee	User Pay	\$ 4.82	\$ 53.00
Subpoena Charges			
	User Pay		
- Ordinary Hours (per hour)	User Pay	\$ 24.36	\$ 268.00
- Overtime Hours (per hour)	User Pay	\$ 32.73	\$ 360.00
- Urgency Fee (<5 working days notice)	User Pay	\$ 8.64	\$ 95.00
*This fee includes the supply of information under the Workplace Injury Management and Workers Compensation Act 1998			

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Administration	Pricing Principle	2017/18 GST	2017/18 Total Fee
Property Enquiry			
Rate / Property / Valuation enquiry fee per property			
- Written (per hour)	User Pay	\$ 9.14	\$ 100.50
- Per 15 mins	User Pay	\$ 5.73	\$ 63.00
Transfer Register			
- Viewing of Register (per 30 minutes)	User Pay	\$ 2.82	\$ 31.00
Staff Costs			
- General Manager/Directors per hour	User Pay	\$ 25.23	\$ 277.50
- Managers per hour	User Pay	\$ 20.14	\$ 221.50
- Clerical/Admin Staff per hour	User Pay	\$ 15.05	\$ 165.50
- Works Staff per hour	User Pay	10%	Actual + 30%
- WBC Alliance	User Pay	10%	Cost + 10%
- Faxing and Emailing of Documents	User Pay	10%	Actual + 30%
Access to Information – Government Information (Public Access) Act 2009			
Formal Application			
- Processing Fee	Statutory **	\$ -	\$ 30.00
- Processing Charge (per hour)	Statutory **	\$ -	\$ 30.00
Internal Review			
- Processing Fee	Statutory **	\$ -	\$ 40.00
*Note: Applicants are entitled to a 50% reduction of processing charges on financial hardship grounds or if the information required is of special benefit to the public generally.			
Business Paper Supply			
- Supply of Business Paper per month (other than current month's Council meeting)	Regulatory	\$ 3.27	\$ 36.00
- Additional Postage & Handling Charge	Regulatory	\$ 2.36	\$ 26.00
Corporate Plan Supply (CSP/DP or OP)			
- Supply of either Community Strategic Plan, Delivery Program or Operational Plan	Regulatory	\$ 5.27	\$ 58.00
Rates			
Copy of rates/instalment notice	User Pay	\$ 1.82	\$ 20.00
Processing fee -refund overpayment of rates	User Pay	\$ 2.73	\$ 30.00
Accrual of Interest on Overdue Rates and Charges (per Sect 566 Local Government Act 1993) Hardship provisions apply under Council policy and the Local Government Act 1993.	Statutory **		7.5%
Debt Recovery on Overdue Rates and Charges	Cost Recovery	\$ -	Actual Cost

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Engineering	Pricing Principle	2017/18 GST	2017/18 Total Fee
Application for Change of Street Number and Address			
- Application Fee	User Pay	\$ 33.50	\$ 368.50
- Administration Fee (if approved)	User Pay	\$ 15.64	\$ 172.00
Permanent Road Closure			
- Application for Closing of Public Road (Applicant to pay all fees to external parties)	Regulatory	\$ 27.27	\$ 300.00
Temporary Road Closure			
Advertising fee for temporary closures for festivals etc	Regulatory	10%	Actual Cost + 30%
Driveway Access Levels			
- Inspection Fee	User Pay	\$ 9.14	\$ 100.50
- Design Fee	User Pay	\$ 17.32	\$ 190.50
Rural Address Numbers	User Pay	\$ 2.55	\$ 28.00
Kerb and Gutter Security Deposits			
Where a concrete kerb and gutter or footpath exists outside a development site (per lineal metre)			
Where remediation is to be undertaken by Council, works will be charged at the applicable Private Works rate(s).			
- Kerb and Gutter	User Pay	\$ -	\$ 25.00
- Minimum Charge	User Pay	\$ -	\$ 445.00
- Up to 1200mm wide footpaths	User Pay	\$ -	\$ 25.00
- Minimum Charge	User Pay	\$ -	\$ 445.00
- Up to 2400mm wide footpaths	User Pay	\$ -	\$ 38.00
- Minimum Charge	User Pay	\$ -	\$ 725.00
Inspections – Road Construction			
Charge for inspections in respect of road construction by private developers.			
- Inspection of Construction Site (per lineal metre)	User Pay	\$ 1.18	\$ 13.00
Bond – Civil Construction			
Bond for civil construction works to be included in Councils Asset Register, to be held per time frame specified in Development Application.	User Pay	\$ -	5% of total Civil Construction Costs.
Street Signs			
Charge for provision of street sign in new subdivision development.			
- Provision and installation of each sign	User Pay	\$ 38.09	\$ 419.00
Street Trees			
Charge for provision of street trees in new subdivision development			
- Provision and installation of street trees per lot	User Pay	\$ 20.14	\$ 221.50
Emergency Services & Fire Protection			
Receive Annual Fire Safety Statement	User Pay	\$ -	\$ 38.00
Follow-up/Reminder Overdue Fire Safety Certificate	User Pay	\$ -	\$ 38.00

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Animal Control	Pricing Principle	2017/18 GST	2017/18 Total Fee
Dog & Cat Registrations			
Companion Animals Act			
Fees set by legislation for lifetime of animal:			
- Non-desexed Animal	Statutory **	\$ -	\$ 195.00
- Registered Breeder Animal Registration	Statutory **	\$ -	\$ 53.00
- Desexed Animal	Statutory **	\$ -	\$ 53.00
- Pensioner Desexed Animal	Statutory **	\$ -	\$ 22.00
- Inspection of Restricted, Menacing and Dangerous Dog Enclosures	Statutory **	\$ -	\$ 150.00
Council pricing reflects nature of service, costs and classification of animal.			
Dog & Cat Impounding			
Impounding of Dogs			
- per dog for first impounding	User Pay	\$ 4.91	\$ 54.00
- for any subsequent impounding	User Pay	\$ 9.82	\$ 108.00
Sustenance of Dogs whilst impounded (per day or part thereof)	User Pay	\$ 1.45	\$ 16.00
Sale of Impounded Dogs			
- Desexed Animal (plus microchipping & registration)	User Pay	\$ 1.00	\$ 11.00
- Non Desexed Animal (plus microchipping & registration)	User Pay	\$ 3.18	\$ 35.00
Cat Trap / Dog Trap			
- Weekly Hire	User Pay	\$ 2.36	\$ 26.00
- Deposit (Refundable)	User Pay		\$ 100.00
- Trap Replacement – in the event that the trap is lost or needs to be replaced	User Pay	\$ 41.36	\$ 455.00
Straying Livestock			
- Per incident of impounding plus transport fee below	User Pay	\$ 15.09	\$ 166.00
- Per incident of impounding without transport	User Pay	\$ 5.82	\$ 64.00
Transport Fee			
- Actual cost of transport plus 30%		10%	Actual Cost + 30%
Livestock Impounding			
Sustenance whilst impounded per head per day:			
- Horses & Cattle	User Pay	\$ 3.82	\$ 42.00
- Sheep	User Pay	\$ 1.82	\$ 20.00
- All Other Animals	User Pay	\$ 1.82	\$ 20.00
Veterinary Costs whilst impounded	User Pay	10%	Full Cost
Loss or Damage caused by straying stock including repairs	User Pay	10%	Full Cost
Impounding Articles			
- Per incident of impounding plus transport fee	User Pay	\$ 24.91	\$ 274.00
- Storage fee – per article per day	User Pay	\$ 2.36	\$ 26.00
- Notification / incident	User Pay	\$ 8.18	\$ 90.00
Transport Fee			
- Actual cost of transport plus 30%.		10%	Actual + 30%
Ranger / Staff Duties			
- Per Hour (incl. vehicle cost)	User Pay	\$ 15.05	\$ 165.50

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Environmental Health Services	Pricing Principle	2017/18 GST	2017/18 Total Fee
Health Act			
Registration			
- Barber/Hairdressers, Beauty Salon & Skin Penetration Premise	Regulatory	\$ -	\$ 125.00
- Annual Temporary Food Premises Application (Volunteer Organisation or Recurrent Activity)	Cost Recovery	\$ -	\$ 140.00
- Cooling Tower	Statutory	\$ -	\$ 100.00
Food Act			
Annual Administration Charge			
- Medium & High Risk Food Premises	Cost Recovery	\$ -	\$ 155.00
- Low Risk Food Premises	Cost Recovery	\$ -	\$ 78.00
Improvement Notice	Regulatory	\$ -	\$ 330.00
Events (markets, shows etc)			
- inspections of Temporary Food Premises	Cost Recovery	\$ -	\$ 400.00
- Temporary Food Premises Inspection Application/Inspection (Individual Event Charity/Fund Raising)	Cost Recovery	\$ -	\$ 40.00
Giving Effect to an Order			
- Administration Fee	User Pay	\$ -	\$ 510.00
Amusement Devices			
Inspection Fees			
- Major Ride	Regulatory	\$ -	\$ 33.00
- Minor Ride	Regulatory	\$ -	\$ 23.00
Additional Late Application Fee (Less than 72 hours notice)	Regulatory	\$ -	\$ 201.00

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Development	Pricing Principle	2017/18 GST	2017/18 Total Fee
Activities Requiring Approval from Council - S.68 of the Local Government Act 1993			
Part A – Structures or places of public entertainment			
1. Install a manufactured home on an allotment (includes certificate of completion)	User Pay	\$ -	\$ 750.00
Part B – Water supply, sewerage & stormwater drainage work			
1. General	User Pay	\$ -	\$ 300.00
2. Drainage works for new dwellings and dwelling alterations in an area serviced by sewer mains	User Pay	\$ -	\$ 300.00
3. Drainage works for new dwellings and dwelling alterations not in an area serviced by sewer mains including new geotech system	User Pay	\$ -	\$ 500.00
4. Drainage works for new dwellings and dwelling alterations not in an area serviced by sewer mains (no new geotech system required)	User Pay	\$ -	\$ 300.00
5. Drainage works for commercial and/or industrial development	User Pay	\$ -	\$ 300.00
PLUS \$25 for each; closet, urinal, sanitary fitting, kitchen / laundry sink, shower or the like	User Pay	\$ -	\$25.00 each
Part C – Management of waste			
Part D – Community Land			
Part E – Public Roads			
Part F – Other			
1. General	User Pay	\$ -	\$ 250.00
2. Approval to operate Caravan Park, camping ground or manufactured home estate (does not include State Government levy of \$2.70 per site)	User Pay	\$ -	\$ 500.00
PLUS per site	User Pay	\$ -	5.00 per site
3. Approval to operate primitive camping ground (does not include State Government Levy of \$2.70 per site)	User Pay	\$ -	\$ 500.00
PLUS per site	User Pay	\$ -	5.00 per site
4. Manufactured Homes Estates	User Pay	\$ -	\$ 500.00
PLUS per site	User Pay	\$ -	5.00 per site
5. Application for renewal of an approval or for annual inspection of Caravan Park, camping ground or manufactured home estate	User Pay	\$ -	\$ 500.00
PLUS per site	User Pay	\$ -	5.00 per site
Permanent Structure within Footpaths - s611 Roads Act 1993			
- Per square metre per annum	User Pay	\$ 8.64	\$ 95.00

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Development	Pricing Principle	2017/18 GST	2017/18 Total Fee
Section 149 Certificates (clause 259 reg)			
- Standard Certificate	Statutory **	\$ -	\$ 53.00
- Certificate requiring additional information	Statutory **	\$ -	\$ 80.00
- Additional Urgent Fee (within 48hrs)	User Pay	\$ -	\$ 145.00
Planning Proposal Application			
- Consistent with strategy	User Pay	\$ -	\$ 3,500.00
- Inconsistent with strategy	User Pay	\$ -	\$ 7,500.00
General Records Search			
- Search of Building Records (per hour or part thereof)	User Pay	\$ 15.05	\$ 165.50
Application under Section 82A EPA Act			
Review of Council Decision	Regulatory		As prescribed in the EP&A Regulation 2000 (257)
Erection of a building or carrying out work (based on cost of development) (Cl.246B REG)			
(a) Development up to \$5,000 estimated cost	Statutory**	\$ -	\$ 100.00
(b) Development \$5,001 to \$50,000	Statutory**		\$170.00 + \$3.00 per \$1,000 (or part thereof) of the estimated cost
(c) Between \$50,001 to \$250,000	Statutory**		\$352.00 + \$3.64 per \$1,000 (or part thereof) over \$50,000
(d) **Between \$250,001 to \$500,000	Statutory**		\$1,160.00 + \$2.34 per \$1,000 (or part thereof) over \$250,000
(e) **Between \$500,001 to \$1,000,000	Statutory**		\$1,745.00 + \$1.64 per \$1,000 (or part thereof) over \$500,000
(f) **Between \$1,000,001 to \$10,000,000	Statutory**		\$2,615.00 + \$1.44 per \$1,000 (or part thereof) over \$1,000,000
(g) **Over \$10,000,000	Statutory**		\$15,875.00 + \$1.19 per \$1,000 (or part thereof) over \$10,000,000
** INCLUDES an additional DA fee imposed by the State Government of 0.064 cents in the dollar (or \$64.00 per \$100,000) on developments valued at over \$50,000 (for implementation of planning NSW 'planFIRST' scheme).			
Dwelling House and not exceeding \$100,000 (Cl.247 REG)			
	Statutory**	\$ -	\$ 455.00
Development not involving building work or subdivision (Cl.250 REG)			
	Statutory**	\$ -	\$ 285.00
Development to a Heritage Listed Item			
(a) Items listed in Schedule 5 Heritage items of Blayney LEP 2012	User Pay		Nil
(b) Items of significance listed in the Blayney Community Based Heritage Study	User Pay		Nil
(c) Items for which Heritage grant funding has been approved by Council	User Pay		Nil
(d) Including File Maintenance + Construction Certificate)	User Pay		Nil
NB: Construction Certificate and Compliance Inspection Fees Apply			

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Development	Pricing Principle	2017/18 GST	2017/18 Total Fee
Subdivision of Land (EP & A Reg. 249)			
(a) (i) Subdivision (opening of public road)	Statutory**	\$ -	\$ 665.00
Plus per additional lot	Statutory**	\$ -	\$ 65.00
(ii) Subdivision (not involving opening of public road)	Statutory**	\$ -	\$ 330.00
Plus per additional lot	Statutory**	\$ -	\$ 53.00
(b) Strata	Statutory**	\$ -	\$ 330.00
Plus per additional lot	Statutory**	\$ -	\$ 65.00
(d) Notification of Adjoining Owners Fee	User Pay	\$ -	\$ 160.50
(f) Subdivision and or strata certificate	User Pay	\$ -	\$ 214.00
plus per lot numbered on the plan	User Pay	\$ -	\$ 52.00
(g) Survey Plans submitted to Council for certification that consent is not required	User Pay	\$ -	\$ 214.00
Designated Development (EP & A Reg. 251)	Statutory**	\$ -	\$ 920.00
Integrated Development Referral fee (Per Agency) (EP & A Reg. 253(4))	Statutory**	\$ -	\$ 320.00
Concurrence Fee (Additional) (EP & A Reg. 252A)	Statutory**	\$ -	\$ 140.00
Development requiring advertising or notification (EP & A Reg. 252)			
(a) Designated Development	Statutory**	\$ -	\$ 2,220.00
(b) Prohibited & Other Advertised Development	Statutory**	\$ -	\$ 1,105.00
(c) Development Requiring Notice	Statutory**	\$ -	\$ 1,105.00
(d) Adjoining Owner Notification (DCP or EPI)	User Pay	\$ -	\$ 155.00

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Development	Pricing Principle	2017/18 GST	2017/18 Total Fee
Section 96 Modification (EP & A Reg. 258)			
Application Fee			
(i) Section 96(1) of the Act (Cl.258 EPA REG) - Minor	Statutory**	\$ -	\$ 71.00
(ii) Section 96(1A) of the Act (Cl.258(1A) EPA REG) - involving minimal environmental impact:	Statutory**	\$ -	Lesser of 50 % of the original fee OR \$645.00
(iii) Section 96(2) or Section 96AA(1) of the Act (Cl.258(2) EPA REG) - Major			
- If original fee less than \$100.00	Statutory**	\$ -	50% of original fee
- If original fee was \$100.00 or more			
(i) If the DA does not involve the erection of a building, the carrying out of a work, or the demolition	Statutory**	\$ -	50% of original fee
(ii) If the DA is for the erection of dwelling with a cost of \$100,000 or less	Statutory**	\$ -	\$ 190.00
Plus an additional amount if notice of the application is required to be given under Section 96(2) or 96AA(1) of the Act	Statutory**	\$ -	\$ 665.00
Building Entitlement (Existing Holding Search)			
Includes investigation into compliance with BLEP '2012 clause 4.2A(s), dwellings in rural zones	User Pay	\$ -	\$ 350.00
Refund of Fees			
(a) DA fee after issue of consent	User Pay		nil
(b) DA fee after lodgement, but prior to issue of consent	User Pay	\$ -	50% or \$242.00 whichever is >
(c) Construction Certificate fee after issue of construction certificate	User Pay		nil
(d) Construction Certificate fee after lodgement, but prior to issue of construction certificate	User Pay	\$ -	50% or \$126.00 whichever is >
(e) Septic Tank/Sewer after issued consent	User Pay		nil
(f) Septic Tank/Sewer prior to issues consent	User Pay	\$ -	50%
(g) File maintenance	User Pay		nil
(h) Compliance Certificate fees where inspections are not carried out	User Pay	\$ -	100%

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Construction	Pricing Principle	2017/18 GST	2017/18 Total Fee
Long Service Leave Levy			
Payable on all building/construction work valued at \$25,000.00 or more	Statutory**		0.35% of cost of works
Construction Certificates (includes engineering construction certificates)			
(a) Less than \$12,000	User Pay	\$ 9.64	\$ 106.00
(b) Between \$12,001 and \$100,000 (PLUS \$5.00 per \$1,000 over \$12,000)	User Pay	\$ 14.55	\$ 160.00
(c) Between \$100,001 and \$500,000 (PLUS \$20.00 per \$5,000 over \$100,000)	User Pay	\$ 48.73	\$ 536.00
(d) Between \$500,001 and \$1,000,000 (PLUS \$15.00 per \$5,000 over \$500,000)	User Pay	\$ 194.73	\$ 2,142.00
(e) Greater than \$1,000,000 (PLUS \$75.00 per \$50,000 over \$1,000,000)	User Pay	\$ 389.55	\$ 4,285.00
(f) Engineering Works	User Pay	\$ 23.50	\$ 258.50
(g) Alternate Solution	User Pay	10%	by assessment
Complying Development Certificate			
(a) Less than \$12,000	User Pay	\$ 29.18	\$ 321.00
(b) Between \$12,001 and \$50,000	User Pay	\$ 48.73	\$ 536.00
(c) Between \$50,001 and \$100,000	User Pay	\$ 97.36	\$ 1,071.00
(d) Between \$100,001 and \$500,000	User Pay	\$ 146.00	\$ 1,606.00
(e) Between \$500,001 and \$1,000,000	User Pay	\$ 243.45	\$ 2,678.00
(f) Greater than \$1,000,000	User Pay	\$ 486.91	\$ 5,356.00
PLUS Compliance Certificate Fees & File Maintenance Fees			
Building Certificate (149D) (EP & A Reg. 260)			
(a) Floor area of building or part not exceeding 200m2	Statutory**	\$ -	\$ 250.00
(b) Floor area of building exceeding 200m2 but less than 2,000m2	Statutory**	\$ -	\$ 250.00
Plus: If > 200m2	Statutory**	\$ -	\$0.50/m2
(c) Floor area exceeding 2,000m2	Statutory**	\$ -	\$ 1,165.00
Plus: If > 2,000m2	Statutory**	\$ -	\$0.75/m2
Construction Inspections			
(a) Per inspection - Council PCA	User Pay	\$ 14.55	\$ 160.00
(b) Package of 6 inspections for a dwelling	User Pay	\$ 73.00	\$ 803.00
(c) Re-Inspection	User Pay	\$ 14.55	\$ 160.00
(d) Per Inspection - Private PCA	User Pay	\$ 29.27	\$ 322.00
Inspection of a building to be relocated	User Pay	10%	\$357 + travelling cost
Maintaining File (Admin Fee)	User Pay	\$ -	\$ 100.00
Accredited Certifiers			
Engagement of accredited certifiers from private sector or other councils to undertake Council Certification Functions	User Pay	10%	Full Cost + 20%
Private Certifier Fee (EP & A Reg. 263)	Statutory**	\$ -	\$ 36.00
Swimming Pools			
- Registering Pool on Behalf of Owner	Statutory **	\$ 0.91	\$ 10.00
- Initial Inspection Fee	Statutory **	\$ 13.64	\$ 150.00
- Reinspection fee resulting from initial inspection	Statutory **	\$ -	\$ 100.00

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Waste Management	Pricing Principle	2017/18 GST	2017/18 Total Fee
Residential and Small Business waste			
Bag less than 20L	User Pay	\$ 0.18	\$ 2.00
Bag greater than 20L but less than 60L	User Pay	\$ 0.27	\$ 3.00
240L wheelie bin sorted	User Pay	\$ 0.55	\$ 6.00
240L wheelie bin unsorted	User Pay	\$ 1.27	\$ 14.00
All unsorted waste (per m ³)	User Pay	\$ 4.73	\$ 52.00
Sorted small box trailer/Utility type vehicle tray (per m ³)	User Pay	\$ 2.36	\$ 26.00
Unsorted small box trailer/Utility type vehicle tray (per m ³)	User Pay	\$ 4.73	\$ 52.00
Bricks & Concrete (sorted no other waste)(per m ³)	User Pay	\$ 2.36	\$ 26.00
Residential green/timber waste requiring mulching (per m ³)	User Pay	\$ 1.27	\$ 14.00
Resource Recovery Items (provided they are; not contaminated; are already separated; and do not go into landfill;			
Grass Clippings		Nil	Nil
Clean Fill		Nil	Nil
Light and Heavy Steel		Nil	Nil
Motor Vehicles		Nil	Nil
Glass containers		Nil	Nil
Aluminium Cans		Nil	Nil
Plastic Bottles		Nil	Nil
Carboard and Paper		Nil	Nil
E-Waste Items (all computer, ancillary computer items and televisions)		Nil	Nil
Commercial Waste			
Commercial green/timber waste requiring mulching (per m ³)	User Pay	\$ 4.73	\$ 52.00
Commercial waste per tonne (weighbridge receipt provided)	User Pay	\$ 14.00	\$ 154.00
Commercial waste (per m ³)	User Pay	\$ 19.45	\$ 214.00
Commercial construction & demolition waste (per m ³)	User Pay	\$ 4.73	\$ 52.00
Tyres			
Car	User Pay	\$ 1.27	\$ 14.00
Truck/small tractor	User Pay	\$ 2.36	\$ 26.00
Tractor (large greater than 1m diameter)	User Pay	\$ 14.64	\$ 161.00
Tyre components (cut up tyres per m ³)	User Pay	\$ 7.64	\$ 84.00
Lounges & mattresses			
Single lounge or mattress	User Pay	\$ 0.64	\$ 7.00
Double lounge or mattress	User Pay	\$ 1.45	\$ 16.00
Animals			
Small carcasses (cats, dogs, sheep and goats)	User Pay	\$ 1.27	\$ 14.00
Large carcasses (cattle and horses)	User Pay	\$ 6.45	\$ 71.00
Asbestos (must be triple wrapped in black plastic and sealed)			
Minimal (no more than a wheel-barrow)	User Pay	\$ 4.73	\$ 52.00
Within the local government area (per m ³)	User Pay	\$ 32.00	\$ 352.00
Outside the local government area (per m ³)		10%	Subject to assessment
* Waste generated from outside the Local Government Area	User Pay	10%	Subject to assessment

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Cemeteries	Pricing Principle	2017/18 GST	2017/18 Total Fee
Monumental Works			
Supply of plaques / interments performed by Funeral Directors. Council only provides for allocation of plots / niches & keeps records of reservations / interments.			
Cemetery Fees			
Reservation Fee (Fee deducted from final plot fee)	User Pay	\$ 45.00	\$ 495.00
Monument Burial Plot Permit and Grave Fee	User Pay	\$ 230.00	\$ 2,530.00
Lawn Cemetery Burial Plot	User Pay	\$ 230.00	\$ 2,530.00
Second Interment	User Pay	\$ 115.00	\$ 1,265.00
Re-Opening Fee	User Pay	\$ 55.00	\$ 605.00
Inspection Fee	User Pay	\$ 25.50	\$ 280.50
Interment of Infants (under 5 years)	User Pay	\$ 115.00	\$ 1,265.00
Exhumation Administration Fees	User Pay	\$ 557.45	\$ 6,132.00
Niche Walls (Blayney, Carcoar, Lyndhurst, Neville & Millthorpe)	User Pay	\$ 45.00	\$ 495.00
Interment of Ashes in Existing Grave Administration Fee	User Pay	\$ 45.00	\$ 495.00
Search Fees			
Cemetery Information required for Family Trees, locating graves, etc.			
- Per hour	User Pay	\$ 16.82	\$ 185.00
- Per 15 min (or part thereof)	User Pay	\$ 4.18	\$ 46.00
Sewerage Services	Pricing Principle	2017/18 GST	2017/18 Total Fee
Liquid Trade Waste			
Application Fee	User Pay	\$ -	\$ 220.00
Application Fee (Large Dischargers - Category 3)	User Pay	\$ -	\$ 370.00
Annual Trade Waste Fee	User Pay	\$ -	\$ 90.00
Annual Trade Waste Fee (Large Dischargers - Category 3) (The annual charge will be invoiced in July each year)	User Pay	\$ -	\$ 335.00
Re-Inspection Fee	User Pay	\$ -	\$ 82.00
Trade Waste Usage Charges for Category 1 with Prescribed Pre-Treatment (per KL)	User Pay	\$ -	\$ -
Trade Waste Usage Charges for Category 1 without Prescribed Pre-Treatment (per KL)	User Pay	\$ -	\$ 1.80
Trade Waste Usage Charges for Category 2/2S with Prescribed Pre-Treatment (per KL)	User Pay	\$ -	\$ 1.80
Trade Waste Usage Charges for Category 2/2S without Prescribed Pre-Treatment (per KL)	User Pay	\$ -	\$ 18.00
Council will issue Category 1 and 2/2S trade waste usage every three months in arrears.	User Pay	\$ -	\$ -

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Sewerage Services	Pricing Principle	2017/18 GST	2017/18 Total Fee
Excess Mass Charges for Large Dischargers - Category 3			
Total mass charges as calculated using individual parameter charges (U):	User Pay	\$ -	\$ -
Aluminium	User Pay	\$ -	\$ 0.75
Ammonia (as Nitrogen)	User Pay	\$ -	\$ 2.55
Arsenic	User Pay	\$ -	\$ 82.45
Barium	User Pay	\$ -	\$ 41.35
Biochemical Oxygen Demand (BOD)	User Pay	\$ -	\$ 0.75
Boron	User Pay	\$ -	\$ 0.75
Bromine	User Pay	\$ -	\$ 16.50
Cadmium	User Pay	\$ -	\$ 381.15
Chloride	User Pay	\$ -	\$ -
Chlorinated Hydrocarbons	User Pay	\$ -	\$ 41.35
Chlorinated phenolics	User Pay	\$ -	\$ 1,647.35
Chlorine	User Pay	\$ -	\$ 1.80
Chromium	User Pay	\$ -	\$ 27.40
Cobalt	User Pay	\$ -	\$ 16.75
Copper	User Pay	\$ -	\$ 16.75
Cyanide	User Pay	\$ -	\$ 82.45
Fluoride	User Pay	\$ -	\$ 4.05
Formaldehyde	User Pay	\$ -	\$ 1.80
Oil and Grease (Total O & G)	User Pay	\$ -	\$ 1.50
Herbicides/defoliant	User Pay	\$ -	\$ 824.20
Iron	User Pay	\$ -	\$ 1.80
Lead	User Pay	\$ -	\$ 41.35
Lithium	User Pay	\$ -	\$ 8.10
Manganese	User Pay	\$ -	\$ 8.10
Mercaptans	User Pay	\$ -	\$ 82.45
Mercury	User Pay	\$ -	\$ 2,745.30
Methylene Blue Active Substances	User Pay	\$ -	\$ 0.75
Molybdenum	User Pay	\$ -	\$ 0.75
Nickel	User Pay	\$ -	\$ 27.40
Nitrogen (as TKN – Total Kjeldahl Nitrogen)	User Pay	\$ -	\$ 0.25
Organ arsenic Compounds	User Pay	\$ -	\$ 824.20
Pesticides General (excludes organochlorines and organophosphates)	User Pay	\$ -	\$ 824.20
Petroleum Hydrocarbons (non-flammable)	User Pay	\$ -	\$ 2.80
Phenolic Compounds (non-chlorinated)	User Pay	\$ -	\$ 8.10
Phosphorous (Total Phosphorous)	User Pay	\$ -	\$ 1.80
Polynuclear aromatic hydrocarbons	User Pay	\$ -	\$ 16.75
Selenium	User Pay	\$ -	\$ 58.10
Silver	User Pay	\$ -	\$ 1.50
Sulphate (SO4)	User Pay	\$ -	\$ 0.25
Sulphide	User Pay	\$ -	\$ 1.80
Sulphite	User Pay	\$ -	\$ 1.80
Suspended Solids (SS)	User Pay	\$ -	\$ 1.00
Thiosulphate	User Pay	\$ -	\$ 0.25
Tin	User Pay	\$ -	\$ 8.10
Total Dissolved Solids (TDS)	User Pay	\$ -	\$ -
Uranium	User Pay	\$ -	\$ 8.10
Zinc	User Pay	\$ -	\$ 16.75
Liquid Trade Waste Excess Mass Charge (\$) = $(S - D) \times Q \times U$			
#			
Where:			
S = Concentration (mg/L) of substance in sample.			
D = Concentration (mg/L) of substance deemed to be present in domestic sewage.			
Q = Volume (kl) of liquid trade waste discharged to the sewerage system.			
U = Unit prices (\$/kg) for disposal of substance to the sewerage system.			

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Sewerage Services	Pricing Principle	2017/18 GST	2017/18 Total Fee
Non Compliance			
Non compliance PH charge (K = pH coefficient)	User Pay		0.5
Food Waste Disposal Charge			
Where Blayney Shire Council has approved installation of a food waste disposal unit for an existing hospital, nursing home or other eligible facility.			
The following additional food waste disposal charge will be payable annually.			
Food Waste Disposal Charge (\$) = B x UF			
Where:			
B = Number of beds in hospital or nursing home.			
UF = Annual unit price (\$/bed) for a food waste disposal unit at a hospital or nursing home.			
Where			
UF = \$21.00/bed			
Supply of Drainage Diagram			
- Domestic/Commercial Premises (Solicitor Enquiry Per Property)	User Pay	\$ -	\$ 65.00
- Sewer Diagram (new)	User Pay	\$ -	\$ 130.00
- Septic Tank (if required)	User Pay	\$ -	\$ 130.00
- Amendment to Drainage Diagram	User Pay	\$ -	\$ 130.00

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Public Halls	Pricing Principle	2017/18 GST	2017/18 TotalFee
Community Centre Hire			
Local entertainment, concerts, public meetings, trade exhibitions, school functions (other than dinners), religious services, etc. at which NO door charge is made (does not include use of kitchen or bar).			
- Evening Hire (between 5.00pm & 1.00am)	User Pay	\$ 25.45	\$ 280.00
- Day Hire (between 9.00am & 5.00pm)	User Pay	\$ 14.09	\$ 155.00
- School & Sporting Presentations		Nil	Nil
Balls, weddings, luncheons, dinners etc. where food and beverages are served (includes use of the kitchen, bar & stage & a maximum of 48 hours hire).			
- Hire	User Pay	\$ 51.73	\$ 569.00
- School Age Dances / Disco's	User Pay	\$ 14.09	\$ 155.00
Meeting Room Hire (Chambers or Cadia Room per day)			
- Meeting room (1 meeting room)	User Pay	\$ 9.45	\$ 104.00
- Shire charitable organisations and Service Clubs	User Pay	\$ 3.82	\$ 42.00
- Hire of both Cadia and Chambers	User Pay	\$ 14.09	\$ 155.00
- Shire charitable organisations and Service Clubs	User Pay	\$ 9.09	\$ 100.00
Hire of Other Areas (per day)			
- Kitchen Hire	User Pay	\$ 8.18	\$ 90.00
- Bar Hire	User Pay	\$ 4.09	\$ 45.00
Rehearsals & Prior Entry			
- Up to 4 hours	User Pay	\$ 3.18	\$ 35.00
- 4 to 8 hours	User Pay	\$ 5.91	\$ 65.00
*Cleaning			
- Cleaning Cost	User Pay	\$ 35.82	\$ 394.00
Please Note: Cleaning cost chargeable if facility is not left in a clean state by the Hirer.			
Security Deposit - Refundable			
- Security deposit - (Excl. Shire Charitable organisations / pensioner groups / schools)	User Pay	\$ -	\$ 500.00
- Security deposit - (Shire Charitable organisations / pensioner groups / schools)	User Pay	\$ -	\$ 100.00
NB: Hire of facility is subject to terms and conditions. Community Centre furniture is not available for external hire.			
All Council Venues			
- Casual Hirers Insurance (all facilities, as required)		\$ 10.00	\$ 110.00

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Public Libraries	Pricing Principle	2017/18 GST	2017/18 Total Fee
Blayney Library			
(Fees as recommended by Central West Libraries)			
Photocopy Charge			
- Photocopies (A4) B&W per copy	User Pay	\$ 0.02	\$ 0.20
Overdue items			
- Videos, DVDs and CR ROMs – per item per day	User Pay	\$ -	\$ 1.00
- Other library material – per item per day	User Pay	\$ -	\$ 1.00
Lost Borrower Card	User Pay	\$ 0.18	\$ 2.00
Lost or damaged material – replacement cost and processing fee	User Pay	\$ 2.41	\$ 26.50
Reservations – per item	User Pay	\$ 0.14	\$ 1.50
Inter Library Loans			
- Search fee	User Pay	\$ 0.59	\$ 6.50
Use of Library for tutoring (Session maximum of 2 hours)	User Pay	\$ 0.50	\$ 5.50

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CentrePoint	Pricing Principle	2017/18 GST	2017/18 Total Fee
Casual Entry			
Swimming Casual Entry			
- Adult	User Pay	\$ 0.55	\$ 6.00
- Child (over 3)/ Concession	User Pay	\$ 0.36	\$ 4.00
- Family	User Pay	\$ 1.27	\$ 14.00
Aqua Class Casual Entry			
- Adult	User Pay	\$ 1.09	\$ 12.00
- Child / Concession	User Pay	\$ 0.82	\$ 9.00
Gym Casual Entry			
- All Ages	User Pay	\$ 0.91	\$ 10.00
Group Fitness Class Casual Entry			
- Adult	User Pay	\$ 1.09	\$ 12.00
- Student / Concession	User Pay	\$ 0.82	\$ 9.00
Dry Courts Casual Entry			
- All Ages	User Pay	\$ 0.36	\$ 4.00
- Family	User Pay	\$ 1.36	\$ 15.00
Combo Swim / Gym, Gym/Class, Class/Swim			
- All Ages	User Pay	\$ 1.18	\$ 13.00
Fitness			
Gym Program			
- All Ages	User Pay	\$ 1.91	\$ 21.00
Fitness Assessment			
- All Ages	User Pay	\$ 1.91	\$ 21.00
Personal Training			
- All Ages	User Pay	\$ 3.73	\$ 41.00
- 10 Session Pack (1 pack per person)	User Pay	\$ 32.55	\$ 358.00
Group Training Rate - 45 Mins (max 5 clients)			
- 2 Client	User Pay	\$ 4.73	\$ 52.00
- 3 Client	User Pay	\$ 5.64	\$ 62.00
- 4 Client	User Pay	\$ 6.64	\$ 73.00
- 5 Client	User Pay	\$ 7.64	\$ 84.00

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CentrePoint	Pricing Principle	2017/18 GST	2017/18 Total Fee
Group Fitness / Fitness Classes / Senior Classes			
Concession			
- Gentle Senior Aqua	User Pay	\$ 0.82	\$ 9.00
- Gentle Tai Chi	User Pay	\$ 0.82	\$ 9.00
- Healthy Life for Life	User Pay	\$ 0.55	\$ 6.00
Kids Fit Classes - (Ages 5-12 yrs)			
- Per Child	User Pay	\$ 0.82	\$ 9.00
- Family	User Pay	\$ 1.27	\$ 14.00
Creche			
- Per Child	User Pay	\$ 0.27	\$ 3.00
- Family	User Pay	\$ 0.73	\$ 8.00
CentrePoint Membership*			
10 Visit Pass			
Swimming Pass - 10 Sessions (1 pack per person)			
- Adult	User Pay	\$ 4.45	\$ 49.00
- Child / Concession	User Pay	\$ 2.91	\$ 32.00
- Family	User Pay	\$ 10.27	\$ 113.00
Class Pass Fitness - 10 Classes (1 pack per person)			
- Adult	User Pay	\$ 8.18	\$ 90.00
- Student / Concession	User Pay	\$ 5.64	\$ 62.00
Gym Pass			
- Adult	User Pay	\$ 7.36	\$ 81.00
- Student / Concession	User Pay	\$ 5.27	\$ 58.00
Corporate Gold Membership (Exclusive to member businesses)			
- Single - 12 months	User Pay	\$ 63.55	\$ 699.00
- Family - 12 months	User Pay	\$ 86.82	\$ 955.00
Gold Membership - (Gym, Swim, Class)			
Children / Concession			
- 3 Months	User Pay	\$ 23.55	\$ 259.00
- 6 Months	User Pay	\$ 37.18	\$ 409.00
- 12 Months	User Pay	\$ 59.09	\$ 650.00

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CentrePoint	Pricing Principle	2017/18 GST	2017/18 Total Fee
Adult			
- 3 Months	User Pay	\$ 30.00	\$ 330.00
- 6 Months	User Pay	\$ 53.45	\$ 588.00
- 12 Months	User Pay	\$ 91.82	\$ 1,010.00
Family			
- 3 Months	User Pay	\$ 43.09	\$ 474.00
- 6 Months	User Pay	\$ 65.82	\$ 724.00
- 12 Months	User Pay	\$ 119.82	\$ 1,318.00
Silver Membership (Group Fitness and Gym) or (Group Fitness and Swim)			
Adult			
- 3 Months	User Pay	\$ 19.73	\$ 217.00
- 6 Months	User Pay	\$ 35.91	\$ 395.00
- 12 Months	User Pay	\$ 62.45	\$ 687.00
Student / Concession			
- 3 Months	User Pay	\$ 16.36	\$ 180.00
- 6 Months	User Pay	\$ 25.27	\$ 278.00
- 12 Months	User Pay	\$ 41.00	\$ 451.00
Family			
- 3 Months	User Pay	\$ 31.64	\$ 348.00
- 6 Months	User Pay	\$ 48.55	\$ 534.00
- 12 Months	User Pay	\$ 79.36	\$ 873.00
Bronze Group Fitness Class Membership			
Adult			
- 3 Months	User Pay	\$ 16.73	\$ 184.00
- 6 Months	User Pay	\$ 24.00	\$ 264.00
- 12 Months	User Pay	\$ 40.73	\$ 448.00
Student / Concession			
- 3 Months	User Pay	\$ 12.45	\$ 137.00
- 6 Months	User Pay	\$ 17.27	\$ 190.00
- 12 Months	User Pay	\$ 26.36	\$ 290.00
Family			
- 3 Months	User Pay	\$ 23.09	\$ 254.00
- 6 Months	User Pay	\$ 33.27	\$ 366.00
- 12 Months	User Pay	\$ 56.27	\$ 619.00
Blue Membership - (Gym, Swim)			
Children / Concession			
- 3 Months	User Pay	\$ 16.36	\$ 180.00
- 6 Months	User Pay	\$ 25.27	\$ 278.00
- 12 Months	User Pay	\$ 41.00	\$ 451.00
Adult			
- 3 Months	User Pay	\$ 19.73	\$ 217.00
- 6 Months	User Pay	\$ 35.91	\$ 395.00
- 12 Months	User Pay	\$ 62.45	\$ 687.00
Family			
- 3 Months	User Pay	\$ 30.09	\$ 331.00
- 6 Months	User Pay	\$ 46.82	\$ 515.00
- 12 Months	User Pay	\$ 79.45	\$ 874.00
Grey Membership - (Gym Only)			
Student			
- 3 Months	User Pay	\$ 8.27	\$ 91.00
- 6 Months	User Pay	\$ 13.27	\$ 146.00
- 12 Months	User Pay	\$ 25.82	\$ 284.00
Adult			
- 3 Months	User Pay	\$ 9.36	\$ 103.00
- 6 Months	User Pay	\$ 15.55	\$ 171.00
- 12 Months	User Pay	\$ 28.64	\$ 315.00

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CentrePoint	Pricing Principle	2017/18 GST	2017/18 Total Fee
Family			
- 3 Months	User Pay	\$ 14.36	\$ 158.00
- 6 Months	User Pay	\$ 23.09	\$ 254.00
- 12 Months	User Pay	\$ 44.64	\$ 491.00
White Membership - (Swim Only)			
Children / Concession			
- 3 Months	User Pay	\$ 12.36	\$ 136.00
- 6 Months	User Pay	\$ 16.27	\$ 179.00
- 12 Months	User Pay	\$ 26.91	\$ 296.00
Adult			
- 3 Months	User Pay	\$ 16.91	\$ 186.00
- 6 Months	User Pay	\$ 24.36	\$ 268.00
- 12 Months	User Pay	\$ 41.64	\$ 458.00
Family			
- 3 Months	User Pay	\$ 28.18	\$ 310.00
- 6 Months	User Pay	\$ 41.73	\$ 459.00
- 12 Months	User Pay	\$ 53.18	\$ 585.00
Dry Courts - Add on Membership			
- 3 Months	User Pay	\$ 2.91	\$ 32.00
- 6 Months	User Pay	\$ 4.91	\$ 54.00
-12 Months	User Pay	\$ 9.73	\$ 107.00
Membership Card Replacement Fee	User Pay	\$ 0.45	\$ 5.00
Direct Debit Fee - 12 Month Memberships Only	User Pay	\$ 4.91	\$ 54.00
Fitness Passport			
- Swim/Gym/Class per visit per member	User Pay	\$ 0.59	\$ 6.50
* Discounts & Special Offers subject to General Managers discretion			
Swim School Programs			
Learn to Swim - 10 Week Term (includes pool entry)			
- First child	User Pay	\$ -	\$ 123.00
- Subsequent children	User Pay	\$ -	\$ 107.00
Swim Squad - 10 Week Term			
10 Week Term - Including Pool Entry Maximum 4 sessions per wk			
- 1 Session per week	User Pay	\$ 6.55	\$ 72.00
- 2 Sessions per week	User Pay	\$ 12.45	\$ 137.00
- 3 Sessions per week	User Pay	\$ 17.36	\$ 191.00
- 4 Sessions per week	User Pay	\$ 22.27	\$ 245.00
- 5 Sessions per week	User Pay	\$ 19.27	\$ 212.00
Intensive Holiday Lessons			
- Learn to swim per week	User Pay	\$ -	\$ 81.00
- Swim squad per week	User Pay	\$ 4.91	\$ 54.00
Private Lessons			
- Learn to swim per half hour (1 adult or maximum 2 children)	User Pay	\$ -	\$ 41.00
- Swim squad per hour (1 adult or maximum 2 children)	User Pay	\$ 3.73	\$ 41.00
- Fitness instructor per hour (1 adult or maximum 2 children)	User Pay	\$ 3.73	\$ 41.00
School Swimming Carnivals (Inc 2 x 1Hr practice sessions)			
- Schools with <100 students	User Pay	\$ 31.82	\$ 350.00
- Schools with >100 students	User Pay	\$ 54.55	\$ 600.00

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CentrePoint	Pricing Principle	2017/18 GST	2017/18 Total Fee
Venue Hire			
Scout Hall and Aerobic Room			
- Per Hour	User Pay	\$ 2.73	\$ 30.00
- Half Day (3-5hours)	User Pay	\$ 5.91	\$ 65.00
- Full Day	User Pay	\$ 11.36	\$ 125.00
Dry Courts			
- Per 1/2 Court per hour	User Pay	\$ 1.91	\$ 21.00
- Per Court per hour	User Pay	\$ 3.45	\$ 38.00
- Per Court per 1/2 day	User Pay	\$ 7.82	\$ 86.00
- Per Court per full day	User Pay	\$ 14.64	\$ 161.00
Lane Hire			
- 1 Lane per hour	User Pay	\$ 1.18	\$13.00 + Pool Entry
Tea and Coffee facilities			
- Per Person		\$ 0.18	\$ 2.00
Other			
Multi-Sports Competition			
- Player fee per person per term	User Pay	\$ 2.82	\$ 31.00
- Gold member player fee per person per term	User Pay	\$ 1.00	\$ 11.00
CentrePoint Birthday Parties			
Minimum 10 Children per Booking			
- Minimum cost (10 children)	User Pay	\$ 19.45	\$ 214.00
- Additional charge per Child	User Pay	\$ 2.00	\$ 22.00

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Sporting Grounds	Pricing Principle	2017/18 GST	2017/18 Total Fee
All Schools			
<150 Students			
- St Josephs Catholic School	User Pay	\$ 18.18	\$ 200.00
- Heritage Small Schools / PSSA Group TOTAL FEE (Ex Bly PS & Mill PS)	User Pay	\$ 36.36	\$ 400.00
>150 Students			
- Blayney High School	User Pay	\$ 68.18	\$ 750.00
- Blayney Public School	User Pay	\$ 36.36	\$ 400.00
- Millthorpe Public School	User Pay	\$ 36.36	\$ 400.00
Seasonal Hire			
King George Oval			
- Blayney Senior Cricket	User Pay	\$ 48.64	\$ 535.00
- Blayney Junior Rugby League	User Pay	\$ 115.91	\$ 1,275.00
- Blayney Rugby League	User Pay	\$ 181.82	\$ 2,000.00
- Blayney Rugby Union	User Pay	\$ 176.82	\$ 1,945.00
- Blayney Little Athletics	User Pay	\$ 48.64	\$ 535.00
Redmond Oval			
- Millthorpe Junior Cricket	User Pay	\$ 48.64	\$ 535.00
- Millthorpe Junior Soccer	User Pay	\$ 67.73	\$ 745.00
- Millthorpe Senior Soccer	User Pay	\$ 72.73	\$ 800.00
- Millthorpe Junior Rugby Union	User Pay	\$ 68.18	\$ 750.00
Dakers / Napier Oval			
- Blayney Junior Cricket	User Pay	\$ 36.36	\$ 400.00
- Blayney Senior Cricket	User Pay	\$ 36.36	\$ 400.00
- Blayney Junior Soccer	User Pay	\$ 45.00	\$ 495.00
- Blayney Senior Soccer	User Pay	\$ 45.00	\$ 495.00
Stillingfleet Courts			
- Blayney Netball Association	User Pay	\$ 75.91	\$ 835.00
Carcoar Sportsground			
- Blayney Junior Rugby League	User Pay	\$ 36.36	\$ 400.00
- Central West Old Boys Rugby	User Pay	\$ 36.36	\$ 400.00
Specific Events			
Redmond Oval			
- Millthorpe Markets*	User Pay	\$ 106.36	\$ 1,170.00
* Includes cleaning of amenities, line marking etc.			
Casual Hire (per day or part thereof)			
Redmond Oval			
- Casual Hire (inc Toilets/Changerooms/Canteen)	User Pay	\$ 47.73	\$ 525.00
PLUS Cleaning Deposit	User Pay		\$ 100.00
PLUS Key Deposit	User Pay	\$ -	\$ 100.00
PLUS Power & Lighting (as requested)	User Pay	\$ 16.36	\$ 180.00
King George Oval			
- Casual Hire (inc Toilets/Changerooms/Canteen)	User Pay	\$ 47.73	\$ 525.00
PLUS Cleaning Deposit	User Pay		\$ 100.00
PLUS Key Deposit	User Pay	\$ -	\$ 100.00
PLUS Power & Lighting (as requested)	User Pay	\$ 16.36	\$ 180.00

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Sporting Grounds	Pricing Principle	2017/18 GST	2017/18 Total Fee
Napier Oval			
- Casual Hire (inc Toilets/Changerooms)	User Pay	\$ 44.09	\$ 485.00
PLUS Cleaning Deposit	User Pay		\$ 100.00
PLUS Key Deposit	User Pay		\$ 100.00
PLUS Power & Lighting (as requested)	User Pay	\$ 16.36	\$ 180.00
Dakers Oval & Other Recreational Facilities			
- Casual Hire	User Pay	\$ 35.45	\$ 390.00
PLUS Cleaning Deposit	User Pay		\$ 100.00
PLUS Key Deposit	User Pay		\$ 100.00
All Recreational Facilities			
- Booking Cancellation Fee (all facilities)	User Pay	\$ 7.73	\$ 85.00
- Casual Hirers Insurance (all facilities, as required)	User Pay	\$ 9.09	\$ 100.00
<i>Subject to approval by Council's Insurer.</i>			
- Personal Training Facility Access Charge*	User Pay	\$ 10.91	\$ 120.00
PLUS Key Deposit	User Pay		\$ 100.00
* All Parks, Gardens & Outdoor Facilities (excluding King George Oval & Redmond Oval)			
Casual Hire (per day or part thereof)			

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Parks & Gardens	Pricing Principle	2017/18 GST	2017/18 Total Fee
Heritage Park			
- Park Hire Fee (Fetes, Gala Day or Festivals)	User Pay	\$ 35.91	\$ 395.00
- Amphitheatre Hire (Exclusive Use - Schools & Not for Profit Community Organisations)			
- Amphitheatre Hire (Exclusive Use - Others)	User Pay	\$ 9.09	\$ 100.00
PLUS Power (As requested)	User Pay	\$ 3.82	\$ 42.00
- RTA Sanctioned Road Safety Events			
PLUS Cleaning Deposit	User Pay		\$ 100.00
- Car park/BBQ Shelter Power Access Fee (daylight hours only)	User Pay	\$ 1.64	\$ 18.00
PLUS Cleaning Deposit	User Pay		\$ 100.00
PLUS Key Deposit	User Pay		\$ 100.00
Cleaning Fee is refundable if the facility is left clean to Council's satisfaction.			
Blayney Showground	Pricing Principle	2017/18 GST	2017/18 Total Fee
Seasonal Hire			
- Blayney Junior Soccer	User Pay	\$ 48.64	\$ 535.00
- Blayney Senior Soccer	User Pay	\$ 72.73	\$ 800.00
- Carcoar & District Pony Club	User Pay	\$ 44.55	\$ 490.00
- Central West Dressage	User Pay	\$ 68.18	\$ 750.00
- Blayney Harness Racing Trainers	User Pay	\$ 20.00	\$ 220.00
- Orange Equestrian Club	User Pay	\$ 68.18	\$ 750.00
Casual Hire (per day of part thereof)			
- Casual Hire per event (Note - excludes Pavilion Hire)	User Pay	\$ 37.73	\$ 415.00
PLUS Security Deposit	User Pay		\$ 700.00
PLUS Key Deposit	User Pay		\$ 100.00
- Pavilion Hire	User Pay	\$ 31.36	\$ 345.00
PLUS Security Deposit	User Pay		\$ 300.00
PLUS Cleaning Deposit	User Pay		\$ 100.00
PLUS Key Deposit	User Pay		\$ 100.00
Cleaning Fee is refundable if the facility is left clean to Council's satisfaction.			
Specific Events			
- Blayney A & P Association Show	User Pay	\$ 130.45	\$ 1,435.00
- Blayney Harness Racing	User Pay	\$ 40.45	\$ 445.00
- Club Event (associated with an approved event)	User Pay	\$ 15.45	\$ 170.00
- Other Events		10%	Contract Price

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Mining, Manufacturing & Construction	Pricing Principle	2017/18 GST	2017/18 Total Fee
Section 735A / 121ZP Application			
Outstanding Notices Certificate	Statutory **		\$ 120.00
Transport & Communication			
Contributions to Works – Council Programmed Works			
- Kerb & Guttering (per lineal metre)	Regulatory	10%	50% of cost
- Foot paving (per square metre)	Regulatory	10%	50% of cost
<i>Recovery of Costs from adjacent owners in accordance with S.217 of the Roads Act, 1993.</i>			
Road Opening Permit			
The charges shall apply to all organisations/utilities (application plus applicable restoration).	User Pay	\$ 12.32	\$ 135.50
Restoration Charge:			
- Concrete Road Pavements (per m2)*	User Pay	\$ 34.05	\$ 374.50
- Concrete Footpaths (per m2)*	User Pay	\$ 11.36	\$ 125.00
- Residential Driveways (per m2)*	User Pay	\$ 18.36	\$ 202.00
- Bitumen surface on all bases (per m2)*	User Pay	\$ 15.05	\$ 165.50
- Gravel Roads / Footpaths (per m2)*	User Pay	\$ 9.68	\$ 106.50
- Kerb & Gutter (per m)*	User Pay	\$ 14.59	\$ 160.50
- Turfed Footpaths (per m2)*	User Pay	\$ 9.14	\$ 100.50
- Block paved Footpaths (per m2)*	User Pay	\$ 22.23	\$ 244.50
* Minimum Charge 5m2			

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Economic Affairs	Pricing Principle	2017/18 GST	2017/18 Total Fee
Inala Units			
Residents admitted per Residential Tenancy Act			
- Rent per week as negotiated through tenancy agreement (Refer property management agency)	User Pay		Market Rental
Visitor Information Centre Café	User Pay	10%	Market Rental
Private Works			
- Direct Costs including labour on-costs + 30% surcharge	User Pay	10%	Actual Cost + 30%
Gravel Sales			
Supply Only, when Council is carting from the quarry. If supply is requested outside of these times a surcharge may apply for quantities less than 300 tonne/day.			
Uncrushed material (All Quarries)			
- Ex Pit (per tonne)	User Pay	\$ 0.91	\$ 10.00
- Ex Pit (per tonne)	User Pay	\$ 10.91	\$ 120.00
- 0 - 9km (per tonne)	User Pay	\$ 1.36	\$ 15.00
- 0 - 9km (per tonne)	User Pay	\$ 16.36	\$ 180.00
- 10 - 19km (per tonne)	User Pay	\$ 1.82	\$ 20.00
- 10 - 19km (per tonne)	User Pay	\$ 21.82	\$ 240.00
- 20 - 29km (per tonne)	User Pay	\$ 2.27	\$ 25.00
- 20 - 29km (per tonne)	User Pay	\$ 27.27	\$ 300.00
Crushed material Inc. Rubble (Whites and Cadia)			
- Ex Pit (per tonne)	User Pay	\$ 1.82	\$ 20.00
- Ex Pit (per tonne)	User Pay	\$ 21.82	\$ 240.00
- 0 - 9km (per tonne)	User Pay	\$ 2.27	\$ 25.00
- 0 - 9km (per tonne)	User Pay	\$ 27.27	\$ 300.00
- 10 - 19km (per tonne)	User Pay	\$ 2.73	\$ 30.00
- 10 - 19km (per tonne)	User Pay	\$ 32.73	\$ 360.00
- 20 - 29km (per tonne)	User Pay	\$ 3.18	\$ 35.00
- 20 - 29km (per tonne)	User Pay	\$ 38.18	\$ 420.00
Additional cost per tonne km for haulage in excess of 29km		\$ 0.05	\$ 0.50
Wet Plant Hire Rates for Private Works (per hour during normal hours)			
- Water Cart	User Pay	\$ 12.23	\$ 134.50
- Grader Cat 12 Series	User Pay	\$ 15.55	\$ 171.00
- Grader Cat 140 Series	User Pay	\$ 16.45	\$ 181.00
- Loader	User Pay	\$ 15.05	\$ 165.50
- Backhoe	User Pay	\$ 12.23	\$ 134.50
- Roller Dynapac	User Pay	\$ 11.77	\$ 129.50
- Roller Multi Tyred	User Pay	\$ 17.95	\$ 197.50
- Tractor/Mower/Slasher	User Pay	\$ 11.77	\$ 129.50
- Kanga Mini Loader	User Pay	\$ 17.14	\$ 188.50
- Front Deck Mower	User Pay	\$ 9.68	\$ 106.50
- Street Sweeper	User Pay	\$ 12.23	\$ 134.50
- Sewer Jetta (2 x Works Operators)	User Pay	\$ 22.77	\$ 250.50
Truck Hire Rates			
- 12 Tonne Tipper	User Pay	\$ 12.82	\$ 141.00
- 30 Tonne Truck & Trailer	User Pay	\$ 16.18	\$ 178.00

** Please Note: Statutory fee as advised by responsible statutory authority are subject to change without notice

Developer Contributions	Pricing Principle	2017/18 GST	2017/18 Total Fee
Section 94 Contributions			
Residential accommodation development resulting in additional dwelling or lot (per new dwelling or allotment)	User Pay		\$ 6,101.00
Heavy haulage developments			
- Regional Sealed Road (per ESA per km)	User Pay		\$ 0.21
- Local Sealed Road (per ESA per km)	User Pay		\$ 0.35
- Local Gravel Road (per ESA per km)	User Pay		\$ 0.21
Section 94A Levies			
Development that is not type A or B and where the proposed cost of carrying out the development is:			
- is more than \$100,000 and up to and including \$200,000	User Pay		0.5% of that cost
- is more than \$200,000	User Pay		1% of that cost
Section 64 Contribution Plans			
- Developer Charges for Millthorpe Sewerage Scheme (per new dwelling or lot)	User Pay		\$ 7,313.00
- Developer Charges for Blayney Sewerage Scheme (per new dwelling or lot)	User Pay		\$ 2,780.00
Notes to Developer Contributions			
1. The development and implementation of a new Contribution Plan for Blayney Shire, under the provision of Sections 94 and 94A of the Environmental Planning and Assessment Act 1979 was undertaken by Council in 2013. The Blayney Local Infrastructure Contribution Plan 2012 was adopted by Council on 12 September 2013.			
2. Also refer to development exclusions identified in clause 2.8 of the Blayney Local Infrastructure Contributions Plan 2013.			
3. ESA means Equivalent Standard Axle			

** Please Note: Statutory fee as advised by responsible statutory authority are subject to change without notice

Community Financial Assistance Program – S.356 Donations

Under Section 356 of the Local Government Act, Council may, in accordance with a resolution of Council, contribute money or otherwise grant financial assistance to persons for the purpose of exercising its functions.

To facilitate the above, Blayney Shire Council has developed the Community Financial Assistance Program to assist the not-for-profit groups that offer a significant contribution to the social, economic and/or environmental well-being of the community.

Financial assistance to community organisations is provided in 2 categories:

- a) Recurrent Annual Donations. These are donations made to community organisations on an annual basis to assist financially with specified outgoings (such as public liability insurance), the waiver of council rates and charges, a school activity, or the holding of a regular community event or cultural activity.

The amount of these donations for each organisation or event is approved by Council in its annual budget contained in the Operational Plan as listed on following page No's 134 to 135

The General Manager may approve other donations to an organisation or event under delegated authority, provided the donation is consistent with the guidelines, within budget and reported to Council via the next available Financial Assistance Committee meeting.

- b) One-off financial assistance. This assistance is provided for projects involving the construction, maintenance or repair of community facilities, the purchase of equipment, or for the organising and conducting of local events and functions. In each case having demonstrated broad community benefit and support.

Projects must be in accordance with the Community Strategic Plan (*Blayney Shire 2025 – All the Pieces Together*) and the four year Delivery Plan. Under this category community organisations are eligible to receive Council funding via a competitive submission process. There are 2 funding rounds each year.

Applications are called in July and February via a public notice published in the local newspaper and on Council's website.

Council has budgeted \$100,000 towards the Community Financial Assistance Program.

**COMMUNITY FINANCIAL ASSISTANCE PROGRAM
ANNUAL FINANCIAL ASSISTANCE - 2017/18**

Item	Recipient	Type	Contributions Proposed 2017/18 - Amounts not exceeding:
<u>INSURANCE CONTRIBUTIONS</u>			
1	Lyndhurst Soldiers Memorial Hall	I	1,426.00
2	Newbridge Progress Association	I	1,888.00
3	Carcoar Village Association	I	1,595.00
4	Millthorpe School of Arts	I	1,180.00
5	Blayney Shire Arts & Craft Inc.	I	917.00
7	Blayney Tennis Club Inc	I	2,500.00
8	Hobbys Yards Community Association	I	1,170.00
9	Carcoar School of Arts (Public liability only)	I	1,150.00
			11,826.00
<u>RATES CONTRIBUTIONS</u>			
10	Carcoar Dam Sailing Club Incorporated	R	298.00
11	Carcoar Historical Society	R	479.00
12	Hobbys Yards Hall	R	396.00
13	Lyndhurst CWA	R	291.00
14	Mandurama CWA	R	431.00
15	Stringybark Craft Cottage/ Gladstone Hall	R	433.00
16	Tallwood Hall	R	437.00
17	Blayney RSL	R/S	1,405.00
18	Millthorpe CWA	R/S	1,377.00
19	Carcoar School of Arts	R	440.00
20	Lyndhurst Soldiers Hall	R	537.00
21	Millthorpe & District Historical Society	R/S	4,450.00
22	Millthorpe School of Arts	R/S	1,830.00
23	Anglican Church Blayney	S (50%)	227.00
24	Anglican Church Millthorpe	S (50%)	227.00
25	Catholic Church Blayney	S (50%)	227.00
26	Catholic Church Blayney	D	460.00
27	Presbyterian Church Blayney	S (50%)	227.00
28	Uniting Church Blayney	S (50%)	227.00
29	Uniting Church Millthorpe	S (50%)	227.00
30	Neville Hall Trust	D	460.00
31	Canobolas Zone RFS - Carcoar	D	460.00
32	Mandurama Public Hall Reserve	D	460.00
33	Lyndhurst Fire Shed (Recreation Ground)	D	460.00
			16,466.00

SCHOOL AWARDS			
34	Millthorpe Primary School	A	100.00
35	St Josephs Primary School Blayney	A	100.00
36	Blayney Public School	A	100.00
37	Blayney High School	A	100.00
38	Carcoar Primary School	A	100.00
39	Neville Public School	A	100.00
40	Lyndhurst Public School	A	100.00
41	Mandurama Public School	A	100.00
			800.00
COMMUNITY EVENTS/CULTURAL ACTIVITIES			
42	Carcoar Village Association (Australia Day Fair)	E	4,500.00
43	Bathurst Broadcasters (2BS Blayney Sports Awards)	E	1,000.00
44	Blayney Community Baptist Church (Carols at Carrington)	E	1,000.00
45	Textures of One Acquisitive Prize	E	1,000.00
46	Textures of One Art Exhibition (Waiver of Community Centre Hire)	E	900.00
47	Can Assist (Hire of Community Centre for meeting)	E	500.00
48	Blayney Health Service (Healthy Lifestyles - Community Centre)	E	1,600.00
49	Carcoar P&H Association (Mowing Services & Waste - Show)	E	1,270.00
50	Blayney A&P Association (Waste Services)	E	600.00
51	Newbridge Swap Meet (Waiver of Council services)	E	1,500.00
52	Newbridge Winter Solstice (Waste services)	E	280.00
53	Neville Showground Trust (Bin & mowing Services - Show)	E	2,000.00
54	Millthorpe Markets (2 events)	E	2,340.00
55	MillFest (2 events) (Waiver of Council fees)	E	2,600.00
56	Blayney RSL / Lyndhurst RSL (Traffic Management)	E	860.00
57	Lyndhurst RSL - Anzac Day (Band)	E	715.00
58	Lyndhurst RSL - Remembrance Day (Band)	E	150.00
59	Lifeline CareWest	O	500.00
60	St Josephs Primary School - Grandparents Day (Com. Centre)	E	155.00
61	Blayney Farmers Market (Community Centre hire)	E	800.00
62	Can Assist Annual Fundraiser (Community Centre hire)	E	569.00
63	Blayney Shire Arts & Craft Inc. (Community Centre hire)	E	500.00
64	Blayney Sports Awards Sub-committee: Blayney Town Association	E	569.00
			25,908.00
TOTAL:			55,000.00

Legend	
D = Domestic Waste	C S = Sewer Connection Charge
R = Council Rates	S (50%) = 50% of Sewer Connection Charge
E = Events support	I = Public Liability Insurance contribution
O = Other	